

# Strategies for Human-Human Interaction

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### Session Roadmap

- Define human-human interactions
- Describe challenges to these interactions
- Recognize signals
- Share your experiences
- Empower yourself

# What is your human-human interaction experience?

**FAMILY** 

**New Contacts** 





Research Team

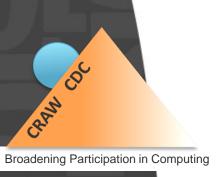
**Acquaintances** 

Student Colleagues

Professional Colleagues

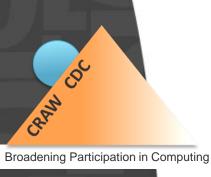






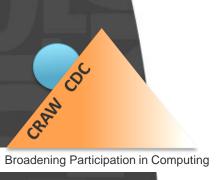
#### Think about...

- Describe the most constructive and least constructive interaction experiences you have had this year, so far.
  - Why was it constructive?
  - What made it unconstructive?
- Were you able to overcome or celebrate your experiences through reflection and mindful (even inclusive) thinking?
  - How were you able to disrupt your thinking?
  - Do you have a growth mindset (as opposed to fixed mindset) (Dweck)?



### **Implicit or Unconscious Bias**

- Also called 'automatic', 'implicit social cognition'
  - Are social stereotypes
  - Include both positive and negative judgments
  - Don't always align with our conscious or explicit beliefs
  - Are malleable
- Examining personal biases is important to understanding societal prejudices and stereotypes



#### Where do biases come from?

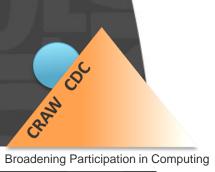
- All of us have them
- Biases are based on our life experiences, gleaned from:
  - What we see around us (e.g., family, societal, institutional influences)
  - What people tell us
  - What we see in media
- Our brains are constantly and automatically making associations across millions of chunks of information



# **Additional Topics**

- - **Unconscious bias**
  - Micro-aggressions vs. hostility
  - Covert vs. overt discrimination
  - Harassment and bullying
  - Assimilation, codeswitching
  - **Immigrant status**
  - **English** as a second language challenges
  - **First-generation status**
  - **Performing under** stereotype threat

- Being the "only" one
- Imposter syndrome
- **Two-body problem**
- Walking the tightrope
- Family- or unmarriedunfriendly policies
- **Intersectionality**
- **General prejudices**
- **Double-bind**
- **Conflict resolution**
- **Disability (visible or** invisible)



# Types of Hiring Biases You May Encounter

- Resume bias
- Pedigree bias
- Confirmation bias
- Interviewer bias
  - Stereotyping bias
  - Halo error bias
  - Horn error bias
  - Contrast bias
  - Premature judgment bias
  - Interview illusion bias

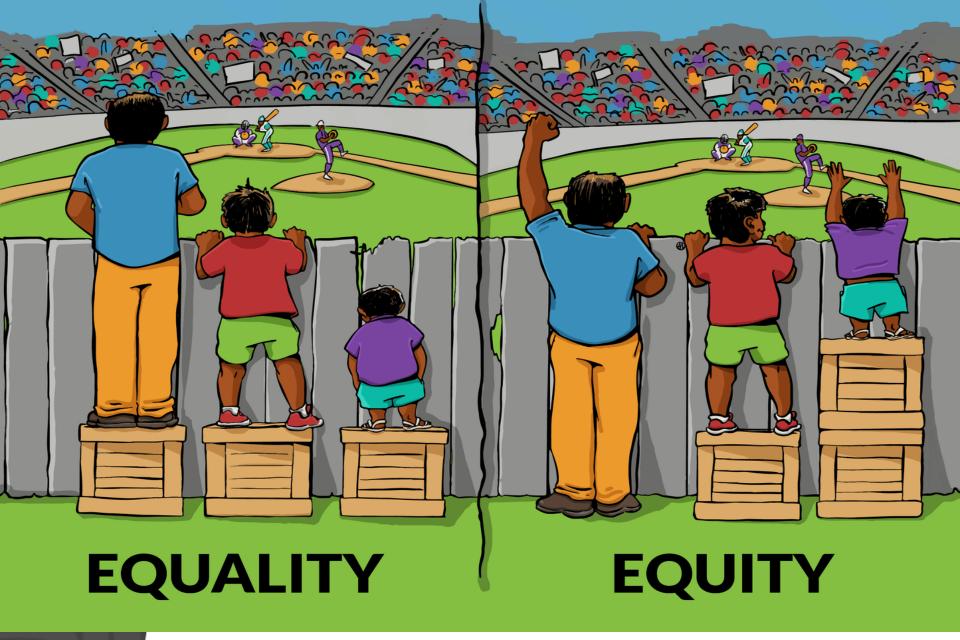
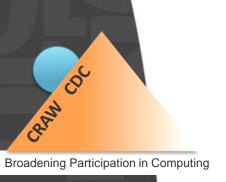
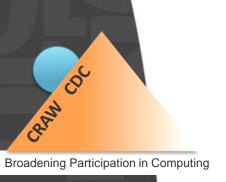


Image Source: Interaction Institute for Social Change | Artist: Angus Maguire



### Reality Check: Exercise I

In meetings, Peter and Mike are increasingly disrespectful towards you and Jenny; they ignore you, interrupt you, and/or poach your ideas. Your advisor/manager doesn't seem to notice and in fact credits your and Jenny's ideas to Peter and Mike.



### Reality Check: Exercise II

Prof. Smith asks you to help out with the Graduate Recruiting Committee because 'they need a person of color'. You end up doing a lot of this kind of department service and you're wondering if it's worth the time and effort.

Should you say no? If so, how?

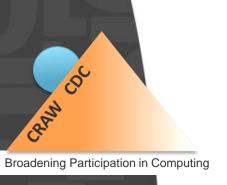


#### How to Challenge What You Hear

Broadening Participation in Computing



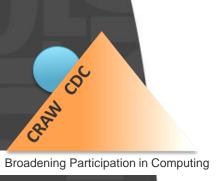
- Ask questions "Help me understand"
- Draw focus toward systemic structures that enable unconscious bias
- Offer alternatives, exemplars



### An example



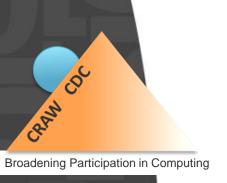
Source: NCWIT, Critical Listening Guide, https://www.ncwit.org/resources/critical-listening-guide



#### Ask:

- "Tell me more. I'm curious to hear more about why you think that."
- "Isn't it more complicated than that though?"
- "What if it ('being confident' or whatever advice is being offered) backfires?"

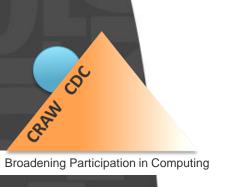
Source: NCWIT, Critical Listening Guide, <a href="https://www.ncwit.org/resources/critical-listening-quide">https://www.ncwit.org/resources/critical-listening-quide</a>



#### Offer, to the conversation:

Many women (and men) might benefit from learning to be/appear more confident. But, at best, this will only help those individuals; it won't change patterns of underrepresentation.

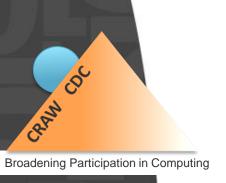




### Another example

# "Women are such great collaborators."

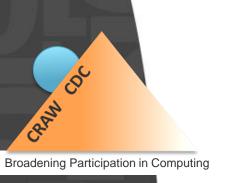
Source: NCWIT, Critical Listening Guide, https://www.ncwit.org/resources/critical-listening-guide



#### Ask:

- "All women/men? Which women/men?"
- "How do you account for variations among women, men, or other groups?"

Source: NCWIT, Critical Listening Guide, <a href="https://www.ncwit.org/resources/critical-listening-quide">https://www.ncwit.org/resources/critical-listening-quide</a>

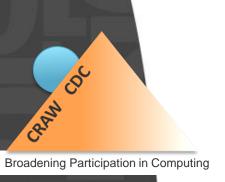


#### Offer, to the conversation:

# It's important to qualify these statements by noting that they:

- don't apply to all women and men,
- differences we see aren't innate but rather socially influenced tendencies, and
- when they do apply, they are often
   "context" dependent and not always
   true even of that person.

Source: NCWIT, Critical Listening Guide, <a href="https://www.ncwit.org/resources/critical-listening-guide">https://www.ncwit.org/resources/critical-listening-guide</a>



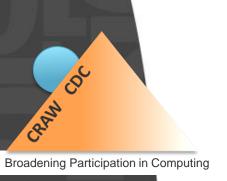
# Why should you care?

# Managing our relationships and biases:

- creates more inclusive environments
- supports true innovation
- helps us continue to evolve, grow, improve

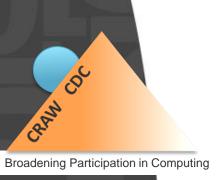
#### All of us are affected

- We recognize that barriers affect some peoples' "choices" (i.e., poverty, institutional racism)
- Our own perspective could benefit from some fine-tuning



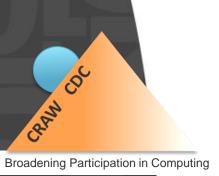
#### You can do this!

- Good interpersonal interactions are part of daily life
  - You will continue to learn how to be better at it!
- Don't ignore your experiences
  - Learn from them, but know that you have everything inside to succeed!



#### References

- Microsoft Global Diversity & Inclusion,
   Unconscious Bias Training,
   https://www.microsoft.com/en us/diversity/training
- Dweck, Carol D. <u>Mindset: The New</u>
   <u>Psychology of Success</u> (Random House).
- NCWIT, Critical Listening Guide, <u>https://www.ncwit.org/resources/critical-listening-guide</u>
- Project Implicit (Univ. of Washington, Harvard Univ., Univ. of Virginia), <a href="https://implicit.harvard.edu">https://implicit.harvard.edu</a>



# Thank you!