



# **A few things I learned along the way**

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Professor at Texas A&M University***



**Link to captions**

<https://bit.ly/3vGwFnI>



# Outline

- My background
- My research unifying thread
- A few things that help my journey
- Let me tell you about NSF!

# About Dilma



Since 2014 in different roles:  
Professor (since 9/20); interim director of two institutes  
Professor and part-time Associate Dean (2019-2020)  
Department Head and Professor (2014-2019)



Since July/22:  
CISE/CCF Division Director  
Since Dec/23  
CISE Acting Assistant Director



Principal Engineer & Manager  
*Qualcomm Research*  
2 years



Researcher; Manager  
*IBM T.J. Watson Research Center*  
12 years



Assistant Professor  
*University of São Paulo, Brazil*  
1996-2000

## EDUCATION



PhD  
*Georgia Tech*



BS, MSc in Computer Science  
*University of São Paulo, Brazil*

**Research Areas:** Distributed Systems, Data Science, Cybersecurity, CS education  
**Multidisciplinary efforts:** Food Safety, Energy Systems, Transportation

# About Dilma – For Fun





# A common research theme: System Scalability

The rise of parallel computing brought a challenge: more resources did not imply in more work done

Approaches we pursued:

- 90s: adaptation to the workload; identifying race conditions, better synchronization mechanisms for real-time operating systems
- 2000-2006: a new operating system designed from scratch to scale
- 2007-2012: scaling systems; scaling cloud services; scaling database memc
- 2011-2012: exascale co
- 2012-2014: scaling mo
- 2016-??: scaling statefu
- 2019-??: scaling server

**This is a narrative,  
 not a strict list of  
 projects!**





TEXAS A&M UNIVERSITY

Department of Computer  
Science & Engineering

# Some lessons learned (perspectives that help me)



# #1 – I found my sweet spot in technical breadth vs depth



```
gpu_data:
    __init__(self):
        gpu = gpuInfo.get_gpu(0)
        self.load = int(gpu.query_load() * 100)
        self.gpu_clock = int(round(gpu.query_sclk() / 1000))
        self.gpu_memory_usage = round(gpu.query_mem_usage() / 1024)
        self.gpu_gtt_usage = round(gpu.query_gtt_usage() / 1024)
        self.power = gpu.query_power()
        self.voltage = round(gpu.query_graphics_voltage() / 1000)
        fans = sensors_fans()
        for name, value in fans.items():
            setattr(self, name, value[0][1])
```

*depth*





## #2 – It pays off never being too busy for ...

- Mentoring or helping a junior person
- Coaching and/or sponsoring a colleague
- Learning something apparently useless
- Read for fun and to learn about the human experience

**... easier when not a perfectionist**



# #3 – embrace phases of lack of visible progress

Important growth has happened in ways not observable in my CV



# #4 – I accept and leverage being underestimated





# #5 Work / life balance is very personal



Let me talk a bit about the  
U.S. National Science Foundation!





# U.S. National Science Foundation's Mission

*“To promote the progress of science; to advance the national health, prosperity, and welfare; to secure the national defense...”*

**In an average year, NSF:**



**Funds ~12,000 competitive awards for research, education and training**



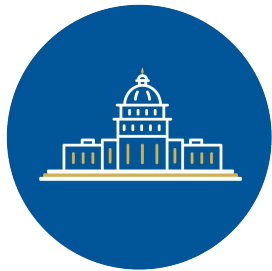
**Supports ~2,000 colleges, universities and other institutions**



**Supports ~318,000 researchers, entrepreneurs, students and teachers**

# CISE by the Numbers

NSF funds **80%** of federally-funded CS in the US at academic institutions.



\$1,035.9 M  
Enacted budget for fiscal year 2023



6,401  
Proposals evaluated



1,847  
Awards made

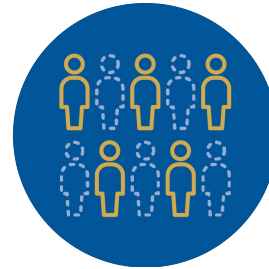
29%  
Funding rate



371  
Institutions supported



6,647  
Grad students



21,623  
Individuals from senior researchers to undergrads



48 + D.C. +  
1 territory



89  
Minority-serving Institutions







# NSF's STRATEGIC THEMES

**Advancing  
Emerging  
Industries for  
Economic and  
National Security**

**Creating  
Opportunities  
Everywhere**

**Building a  
Resilient  
Planet**

**Strengthening  
Research  
Infrastructure**





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Now is an amazing  
moment in computing  
and science in general!



Questions?

