



# Sharing Healthcare Data

Washington, DC  
October 17-18, 2024

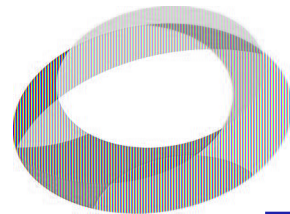


# CRA 101

*Uniting industry, academia, and government to advance computing research and change the world.*

**Emeritus Professor  
Colorado School of Mines**

**CS@Mines**



**CRA**  
Computing  
Association

**Board**

**Co-Chair**



**CRA-WP**

Computing Research Association  
Widening Participation

**Generation CS:**

Computer Science Undergraduate Enrollments Surge Since 2006



**Tracy Camp**

**Executive Director and CEO  
Computing Research Association**

# What we do

Our **mission** is to catalyze computing research by joining with industry, government, and academia.

- **Lead** the computing research community
- **Inform** policymakers and the public
- **Champion** a diverse, welcoming, equitable, and socially responsible computing research community



**CRA**

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Computing Research  
Association

# Who we are



Our membership spans nearly **300** institutions across industry, government, and academia

# Who we are

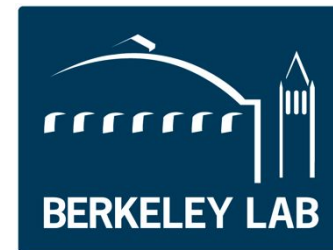
## Industry, Lab, and Center Members

### Platinum and Gold



J.P.Morgan

### Silver and Bronze



# CRA Programmatic Committees



**CCC**

Computing Community Consortium  
Catalyst



**CRA-E**

Computing Research Association  
Education



**CRA-I**

Computing Research Association  
Industry



**CERP**

Computing Research Association  
Evaluation



**CRA-WP**

Computing Research Association  
Widening Participation



**CRA**

Computing Research Association  
Government Affairs

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Computing Research Association  
Government Affairs

**CCC**

Envision and enable the pursuit of computing research  
that aligns with national and global challenges



# Visioning Workshops and Reports

**Help shape the future of computing research**

Workshops develop new research visions, spark community interest, and build support.

Cover diverse topics and are held throughout the year.



**CCC**

Computing Community Consortium  
Catalyst

[cra.org/ccc/visioning](http://cra.org/ccc/visioning)

**To do:** Propose a CCC visioning workshop!



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Computing Research  
Association

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CRA

Computing Research Association  
Government Affairs

**CERP**

Increase diversity in computing research through data,  
evaluation, and community engagement

# Develop/Deploy/Analyze Community Surveys



## P2P Survey

National-Scale Feedback from Industry Practitioners  
to Academic Computing Departments

Survey of industry professionals to  
provide feedback to universities to  
keep computing curricula up to date.

**To do:** Complete the P2P survey!



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Computing Research Association  
Government Affairs

**CRA-E**

Ensure a continuous supply of computing researchers

# CSGrad4US Fellowship Program

The CSGrad4US Mentoring Program supports and mentors recipients of the NSF CSGrad4US Graduate Fellowship returning to graduate school for a PhD in computing

<https://cra.org/csgrad4us/>

**To do:** Share CSGrad4US with those interested in earning a PhD!

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Computing Research Association  
Government Affairs

## CRA-WP

Increase the success and participation of populations minoritized in computing research

# Early and Mid-Career Mentoring Workshops

## Tailored career guidance for researchers minoritized in computing

- Spans academia, industry, and government labs
- Tracks for those with less than and more than five years of experience

**To do:** Consider who on your team might benefit from this PD!



**CRA-WP**

Computing Research Association  
Widening Participation

## 2024 Virtual Workshops

Taking place weekly on  
Fridays

October 11 - November 15

[cra.org/cra-wp/mentoring-workshop](https://cra.org/cra-wp/mentoring-workshop)

# CRA Programmatic Committees



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Government Affairs

**CRA-I**

Convene industry on computing research  
topics of mutual interest



# Bridging the gap between academia and industry

## Best Practices for Dual Appointments

Research on dual academic-industry appointments.

**To do:** Watch for the forthcoming report!

# CRA Programmatic Committees



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Widening Participation



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Computing Research Association  
Government Affairs

## GOVERNMENT AFFAIRS

Advocate and analyze policy  
for the computing research community

# Leadership in Science Policy Institute

Learn how federal computing research policy is made



**To do:** Attend LiSPI in September 2025!



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Computing Research  
Association

# Best Practices



**CRA**  
Computing Research  
Association

**NEW CRA BEST PRACTICES REPORT**

## CRA Report on Minority Serving Institution Engagement in Computing Research

*Best Practices for Partnerships of Academia and Industry with Minority Serving Institutions*

Looking to build strong, impactful partnerships with Minority Serving Institutions (MSIs) in computing research?

Summary CRA best practices report outlines effective approaches for academia and industry



**CRA**  
Computing Research  
Association

**NEW CRA BEST PRACTICES REPORT**

## Conference Submission and Review Policies to Foster Responsible Computing Research

Are you organizing a computing research conference? Interested in promoting ethical and responsible research practices?



**CRA**  
Computing Research  
Association



**CCC**  
Computing Community Consortium  
Catalyst

**CRA BEST PRACTICES DOCUMENT**

## Catalyzing Interdisciplinary Computing Research

*Best Practices for Researchers*

July 2024

# Attend CRA's Enrichment Programs!



CRA offers a variety of development opportunities for researchers of all career stages

# Post your open positions! Actively recruit!

*Did you know?*

## CRA Job Announcements

- Post an ad for your open roles for computing faculty and/or computing researchers
- More than 800 positions posted by nearly 400 universities and companies in 2022

[cra.org/ads](https://cra.org/ads)



CRA  
Member  
Discount

## CRA PhD Database

- Candidates can upload resumes, research and teaching statements, job objectives, videos, etc.
- Recruiting officers with access can search and contact candidates

[cra.org/cv-database](https://cra.org/cv-database)

# Nominate a team member for a CRA award!



## A. Nico Habermann Award

Distinguished  
Service Award

Outstanding  
Undergraduate  
Researcher Award

Service to CRA  
Award



**CRA**  
**Undergraduate**  
**Research Faculty**  
**Mentoring Award**



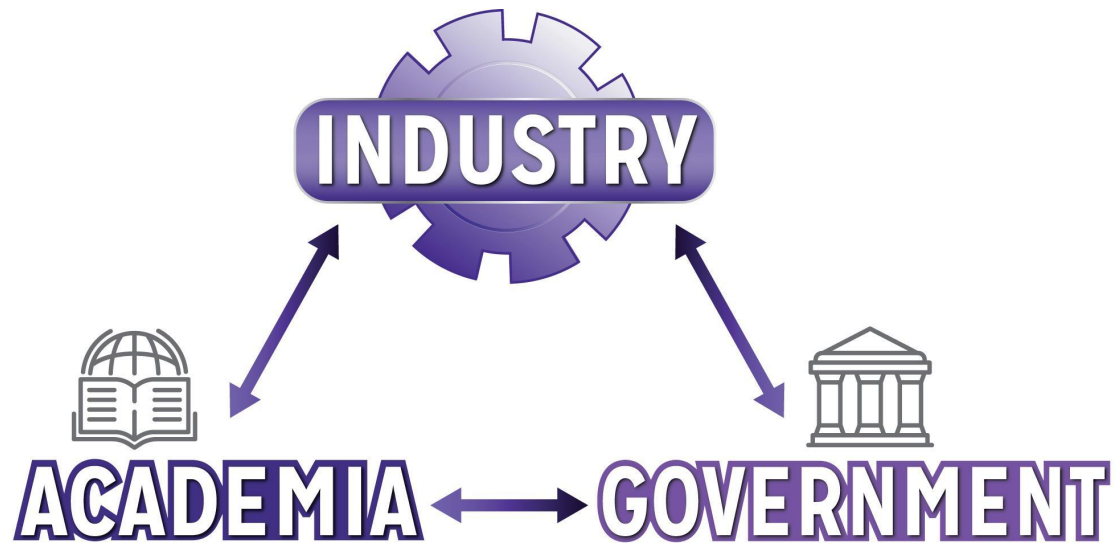
**CRA Anita Borg**  
**Early Career Award**

**CRA Skip Ellis Early**  
**Career Award**



# CRA-Industry Overview

**Mission:** Convene industry partners on computing research topics and connect them with constituents for mutual benefits and improved societal outcomes.



## Who

- Companies of all sizes and industries engaged in computing research

## What

- Convene members to share perspectives and form consensus on emerging topics in computing research
- Coordinate with other CRA stakeholders

## How

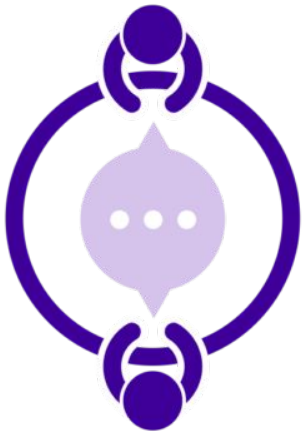
- Interview stakeholders
- Convene roundtables & workshops
- Produce white papers and reports



# CRA-I Workflow

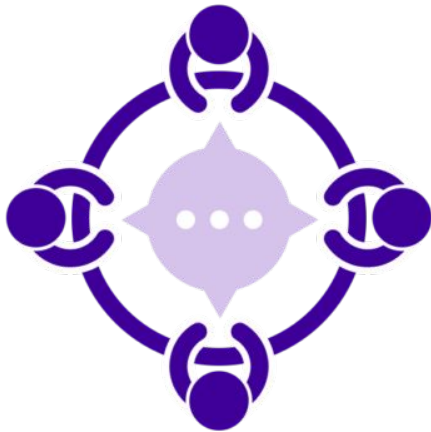
PUBLIC / PRIVATE PARTNERSHIPS

CONVERSATION



Summer 2023

ROUNDTABLE



December 2023

WORKSHOP



  
We are here

REPORT



INDUSTRY  
PRE-COMPETITIVE  
COLLABORATIONS

# Steering Committee (SC)



**Lisa Amini**  
IBM



**Ron Brachman**  
(Council Chair)  
Cornell University



**Mary Hall**  
University of Utah



**Fatma Özcan**  
(Co-Chair)  
Google



**Chris Ramming**  
VMware



**Vivek Sarkar (Past Chair)**  
Georgia Institute of  
Technology



**Divesh Srivastava**  
(Co-Chair)  
AT&T



**Ben Zorn (Past Chair)**  
Microsoft



**Helen Wright (Manager)**  
CRA

# Council



**Ron Brachman**  
Cornell University  
(Council Chair)



**Elizabeth Bruce**  
Microsoft



**Theo Drane**  
Intel



**Hector Gonzalez**  
SpiNNcloud Systems



**Bruce Hendrickson**  
LLNL



**Jofish Kaye**  
Wells Fargo



**Hank Korth**  
Lehigh University



**Nita Patel**  
Otis Elevator Co.



**Jennifer Rexford**  
Princeton  
University



**Eve Schooler**  
University of Oxford



**Mark Segal**  
NSA



**Ronak Shah**  
NVIDIA



**Heather Stephens**  
Oracle



**Tammy Toscos**  
Parkview Health

# Goals of Workshop

- Explore the challenges of data ownership, access, and control, while identifying technological innovations that can overcome these barriers.
- Key objectives include fostering collaboration, advancing the conversation on ethical and regulatory considerations in AI-driven healthcare, and generating actionable insights that can inform future research and policy.
- Put together a report to guide the healthcare data-sharing community forward.

# Workshop Planning Team



Shion Guha



Fayika Farhat Nova



Jessica Prater



Divesh Srivastava



Tammy Toscos



Helen Wright

# Thursday, October 17

07:30 AM	<b>BREAKFAST</b>   Timchenko
08:30 AM	<b>Welcome and Introductions</b>   Corning
08:45 AM	<b>Keynote from Deborah Estrin- Patient-generated data sharing: advancing hybrid, longitudinal, patient care w/digital biomarkers and therapeutics (DBx, DTx)</b>   Corning
09:30 AM	<b>Barriers to Sharing Healthcare Data</b>   Corning <ul style="list-style-type: none"><li>• Ronald Emeni (CRISP DC)</li><li>• Margarita Gonzalez (GTRI)</li><li>• Peter Margolis (Cincinnati Children's)</li></ul>
11:00 AM	<b>BREAK</b>   Timchenko
11:30 AM	<b>InterAI: Connecting all health models/AI</b>   Corning <ul style="list-style-type: none"><li>• Douglas Horner (MIE)</li><li>• John Garguilo (NIST)</li><li>• Beth Mynatt (Northeastern University)</li></ul>
01:00 PM	<b>LUNCH</b>   Kingbird Terrace
02:00 PM	<b>Ethics in Health Data Sharing</b>   Corning <ul style="list-style-type: none"><li>• Andrea Ramirez (NIH)</li><li>• Katie Siek (Indiana University)</li><li>• Michael Zimmer (Marquette University)</li></ul>
03:30 PM	<b>BREAK</b>   Timchenko
04:00 PM	<b>Keynote from Tom Kalil- Can AI Save Lives?</b>   Corning
05:00 PM	<b>Day 1 Summary / Next Steps</b>   Corning
06:00 PM	<b>DINNER</b>   Library & Foyer

# Friday, October 18

08:00 AM	<b>BREAKFAST</b>   Timchenko
09:00 AM	<b>Navigating Regulatory Landscape: AI Compliance in Health Data Sharing</b>   Corning <ul style="list-style-type: none"><li>• Jeffrey Smith (ONC)</li><li>• Kevin Chaney (AHRQ)</li><li>• Ranjani Ramamurthy (Global Health Labs)</li><li>• Ram Sriram (NIST)</li></ul>
10:30 AM	<b>BREAK</b>   Timchenko
11:00 AM	<b>Policy/Agenda Writing Session</b>   Corning
12:00 PM	<b>Next Steps</b>   Corning
12:30 PM	<b>LUNCH (To Go Box)</b>   Timchenko
01:00 PM	<b>ADJOURN</b>   Corning

# **Patient-generated data sharing: advancing hybrid, longitudinal, patient care w/digital biomarkers and therapeutics (DBx, DTx)**

**Deborah Estrin, Ph.D.**

Professor of Computer Science, Cornell Tech

Professor of Population Health Sciences, Weill Cornell Medicine

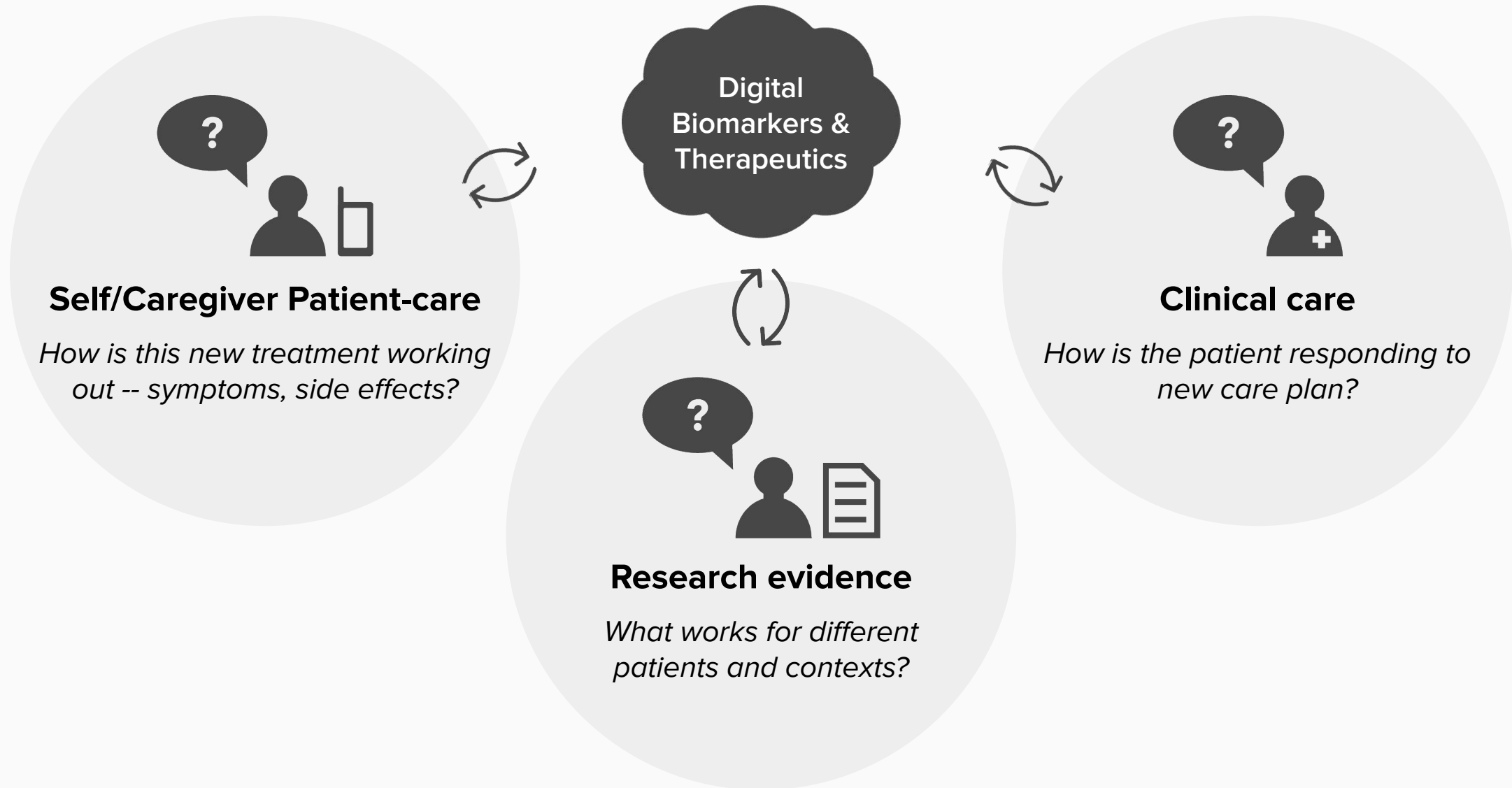
destrin@cornell.edu @deborahestrin <http://destrin.tech.cornell.edu>

**Conflict disclosure---funders past 5 years:**

Federal: NSF, NIH; Foundation: MacArthur, Siegel Family Endowment; Enterprise: Amazon, NYP, Optum

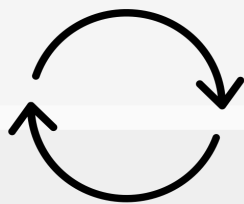


# General context: feedback loops of health

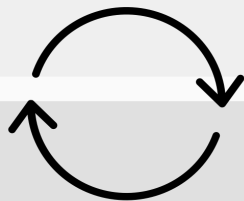
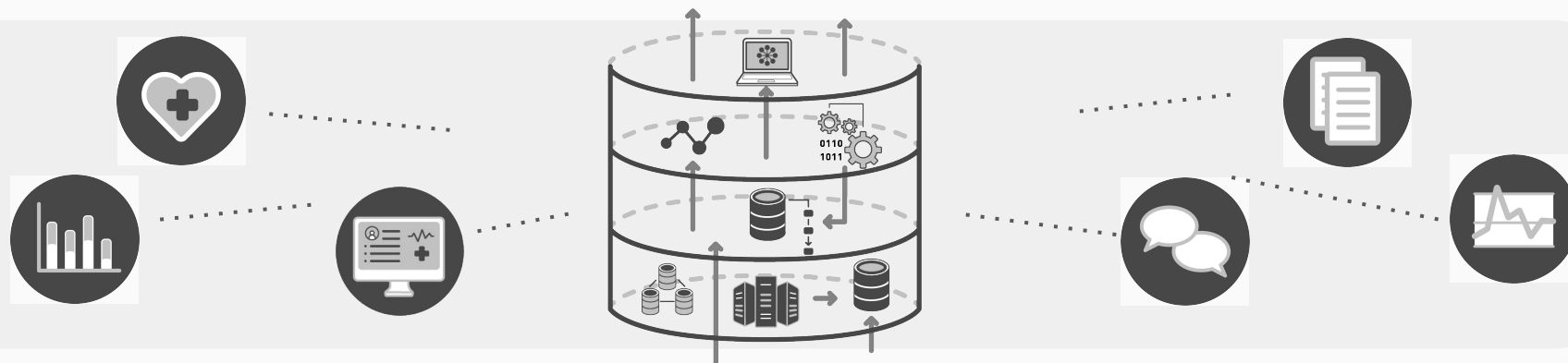


# Digital Biomarkers & Therapeutics (DBx, DTx) fueled by Patient Generated Data

*Hybrid Care Pathways  
(Digital, Virtual, In-Person)*



*DBx & DTx  
models, measures,  
interventions*



*Patient Generated  
Data (PGD)*



# Wearable-based Digital Biomarkers (DBx) Studies

## APPLE WATCH

HEALTH TECH

### Apple pushes into clinical trials with new FDA nod for Apple Watch



By [Mario Aguilar](#) and [Lizzy Lawrence](#) May 8, 2024

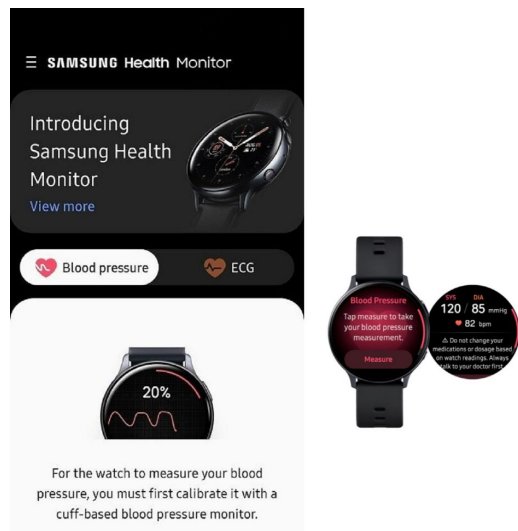
The Apple Watch has secured a new qualification from the Food and Drug Administration that could make the smartwatch an appealing tool for medical device companies hoping to illustrate the benefits of a common heart procedure.



## SAMSUNG

### How to use the Samsung Watch 5 series blood pressure feature?

The Galaxy Watch 5 series has the technology to be able to measure the wearer's blood pressure. Using a function called pulse wave analysis, which powers the heart rate sensor, the Galaxy Watch 5 series is not only able to track your heart rate but your blood pressure, too.



## fitbit

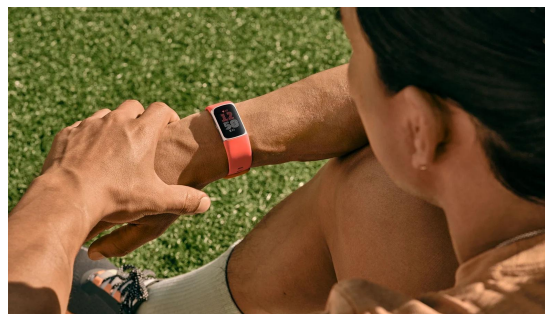
### New Fitbit study explores metabolic health

Jan 17, 2024 · 3 min read

WEAR-ME Study with Quest Diagnostics will look at how wearables could help people better understand and manage their metabolic health.



**Javier L. Prieto**  
Ph.D. Principal Investigator



## OURA

### Feasibility of Measuring Physiological Responses to Breakthrough Infections and COVID-19 Vaccine Using a Wearable Ring Sensor

[Gerald Norman Pho](#)<sup>1</sup>, [Nina Thigpen](#)<sup>1</sup>, [Shyamal Patel](#)<sup>1</sup>, [Hal Tily](#)<sup>1</sup>

Continuous monitoring using commercial-grade wearable technology was used to quantify the physiological response to reported COVID-19 infections and vaccinations in five biometric measurements. Larger responses were observed following confirmed COVID-19 infection reported by unvaccinated versus vaccinated individuals. Responses following reported vaccination were smaller in both magnitude and duration compared to infection and mediated by both dose number and age.



# Exemplar use case history: Parkinson's

## mPower Parkinson's Study

A series of mobile research studies for understanding the progression of Parkinson's Disease in individuals  
*Scientific Data* 3, 160011 (2016). doi: [10.1038/sdata.2016.11](https://doi.org/10.1038/sdata.2016.11)

Launched:  
March, 2015

### News From the Food and Drug Administration

## Apple Watch Parkinson Disease Symptom Monitor Is Cleared

Howard D. Larkin  
*JAMA*. 2022;328(5):416. doi:10.1001/jama.2022.12641

Published:  
August, 2022

## Artificial intelligence-enabled detection and assessment of Parkinson's disease using nocturnal breathing signals

Yuzhe Yang, Yuan Yuan, Guo Zhang, Hao Wang, Ying-Cong Chen, Yingcheng Liu, Christopher G. Tarolli, Daniel Crepeau, Jan Bukartyk, Mithri R. Junna, Aleksandar Videnovic, Terry D. Ellis, Melissa C. Lipford, Ray Dorsey & Dina Katabi  
*Nature Medicine* 28, 2207–2215. doi: [10.1038/s41591-022-01932-x](https://doi.org/10.1038/s41591-022-01932-x)

Published:  
August, 2022

## Wearable movement-tracking data identify Parkinson's disease years before clinical diagnosis

Ann-Kathrin Schalkamp, Kathryn J. Peall, Neil A. Harrison & Cynthia Sandor  
*Nature Medicine* 29, 2048–2056 (2023). doi: [10.1038/s41591-023-02440-2](https://doi.org/10.1038/s41591-023-02440-2)

Published:  
July, 2023

## A Randomized Clinical Trial to Evaluate a Digital Therapeutic to Enhance Gait Function in Individuals With Parkinson's Disease

Jay L. Alberts, Ryan D. Kaya, Amanda L. Penko, Matthew Streicher, Eric M. Zimmerman, Sara Davidson, Benjamin L. Walter and Anson B. Rosenfeldt  
<https://journals.sagepub.com/doi/epub/10.1177/15459683231184190>

Published:  
September, 2023

# Digital Therapeutics (DTx): where modalities match conditions

- Multimodal assistants for PROs, Tasks. Care Companion



- Wearables trigger intervention, medication

**h2o Therapeutics' Apple Watch feature for Parkinson's gets FDA medical device listing**

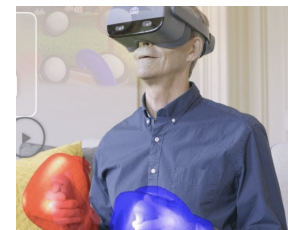
By **Trevor Dermody** | 02:59 pm | April 12, 2024  
Turkey-based digital health startup h2o therapeutics announced its new Apple Watch-enabled freezing of

DIGITAL HEALTH  
**NIH-funded study to test if Apple Watch can prevent strokes, limit blood thinners**  
By **Heather Landi** · Aug 31, 2022 1:00pm

- VR for behavioral health, pain interventions



[oxfordvr.co](http://oxfordvr.co)

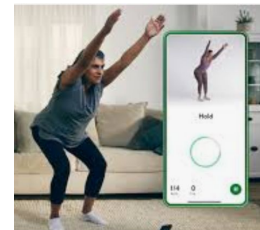


[xr.health](http://xr.health)



[www.relievr.com/](http://www.relievr.com/)

- AR for remote guidance



[hingehealth.com](http://hingehealth.com)



PMC 9694181



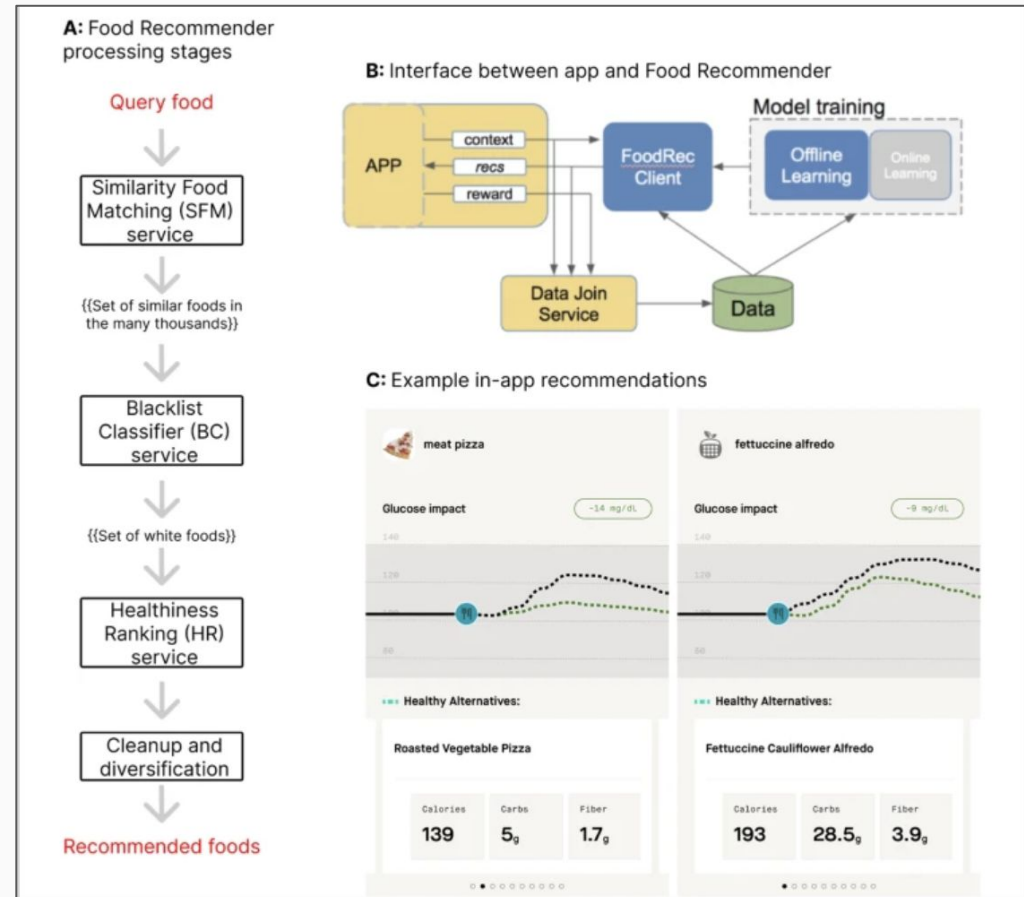
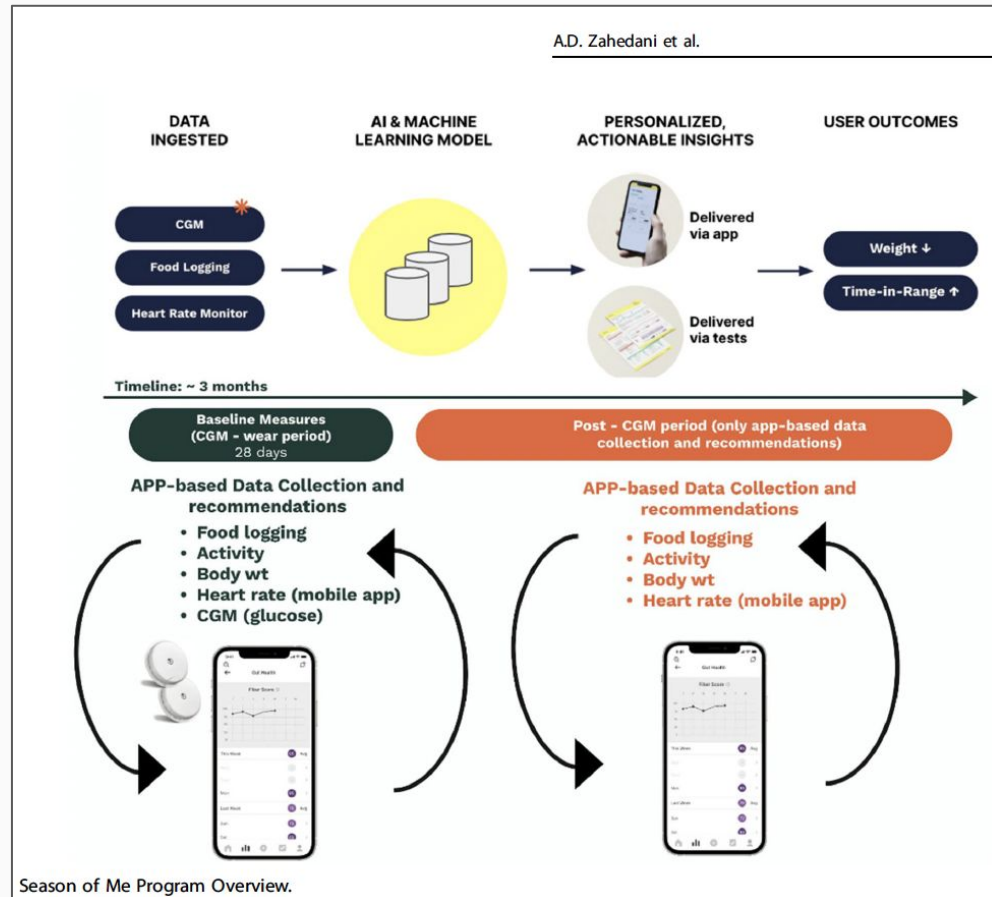
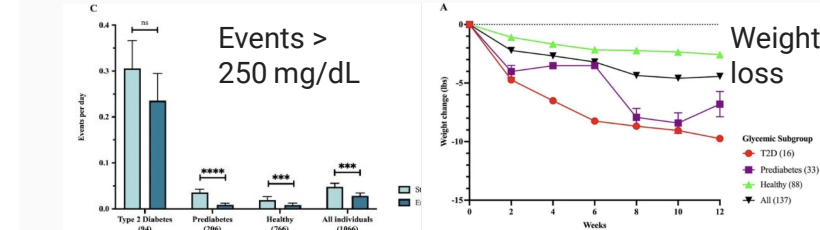
[microsoft.com/en-us/hololens](http://microsoft.com/en-us/hololens)

# DTx use case: CGMs, Metabolic Health

Article | [Open access](#) | Published: 25 November 2023

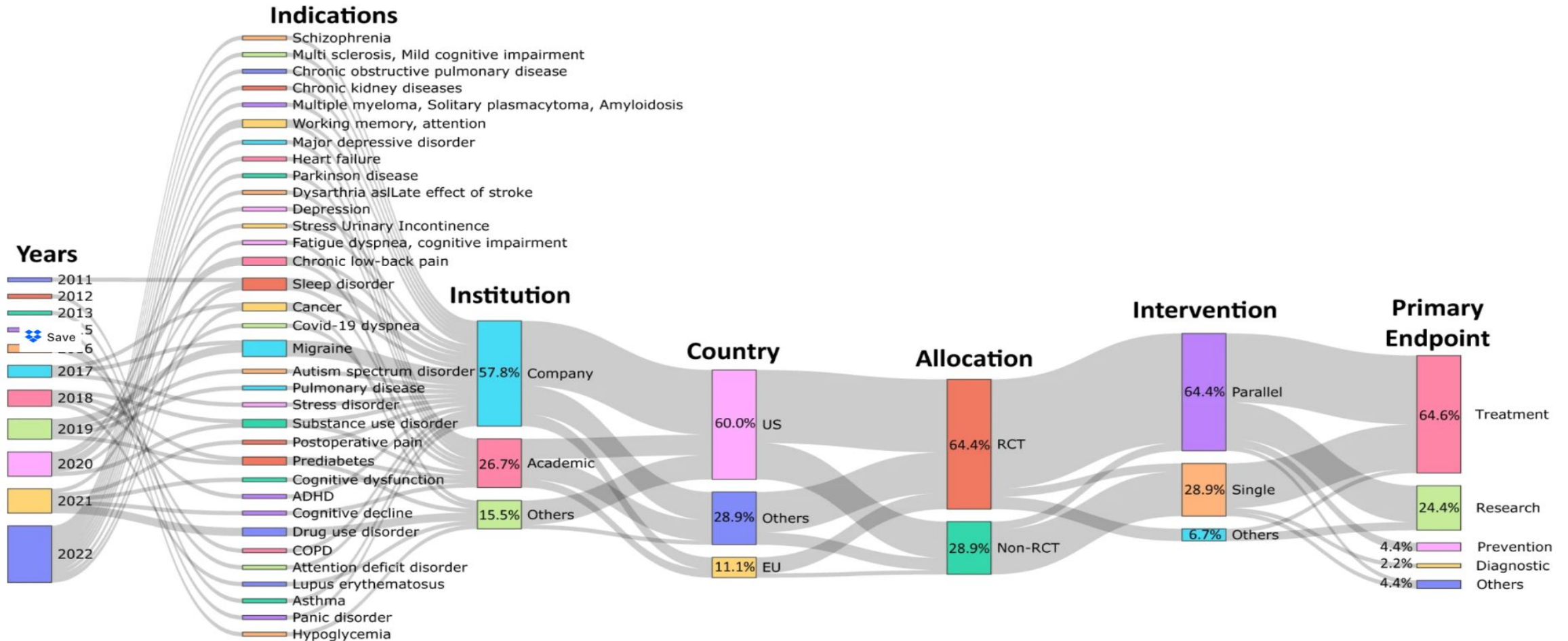
## Digital health application integrating wearable data and behavioral patterns improves metabolic health

[Ashkan Dehghani Zahedani](#), [Tracey McLaughlin](#) ✉, [Arvind Veluvali](#), [Nima Aghaeepour](#), [Amir Hosseinian](#), [Saransh Agarwal](#), [Jingyi Ruan](#), [Shital Tripathi](#), [Mark Woodward](#), [Noosheen Hashemi](#) & [Michael Snyder](#) ✉



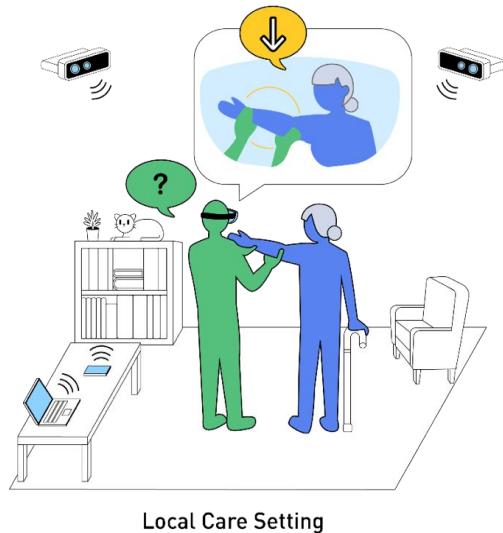
# Digital therapeutics related clinical research studies

Wang, C., Lee, C. & Shin, H. Digital therapeutics from bench to bedside. npj Digit. Med. 6, 38 (2023). <https://doi.org/10.1038/s41746-023-00777-z>



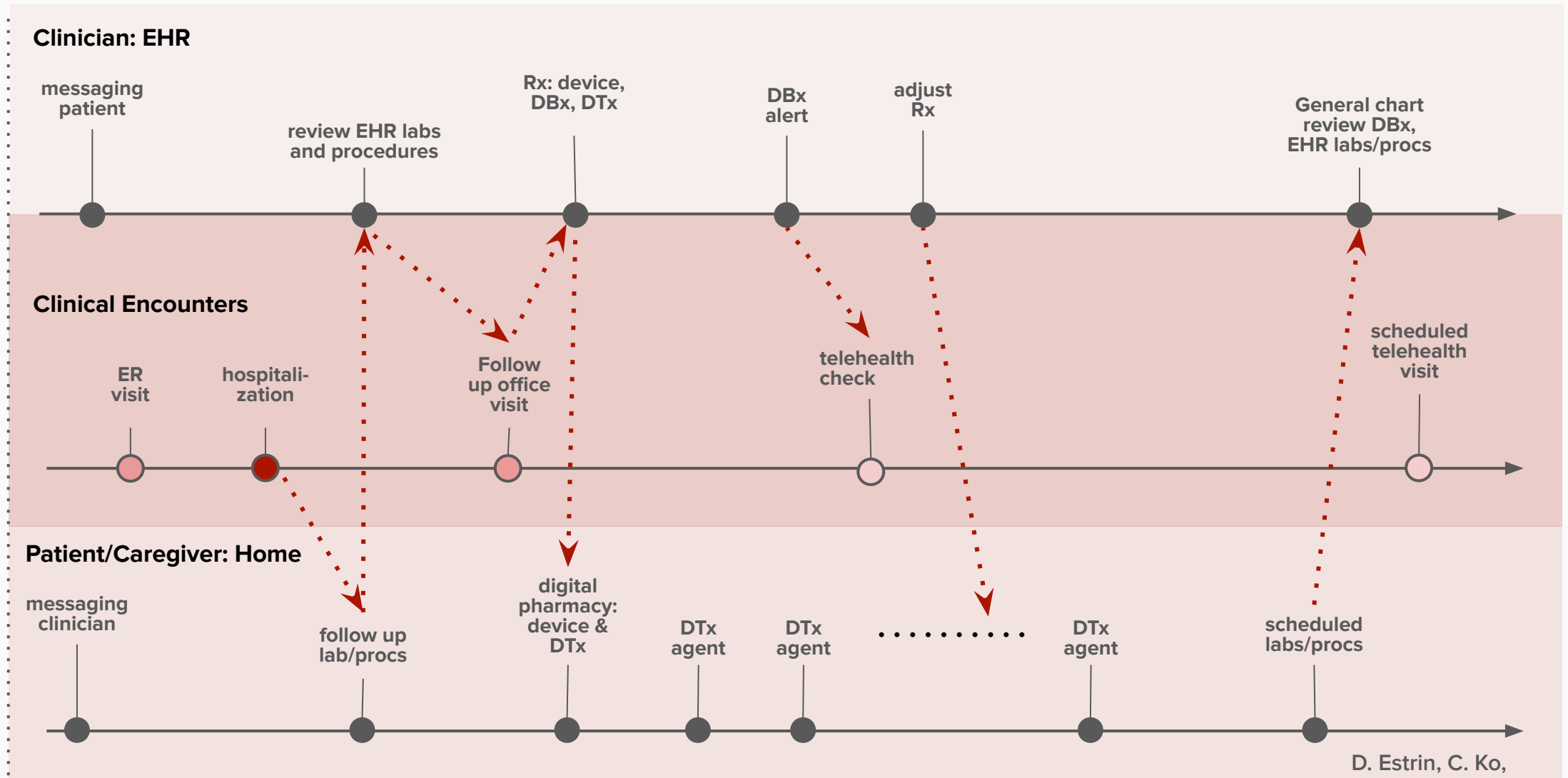
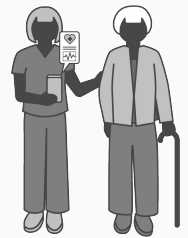
# Future: DTx Visual agents to bring caregiver superpowers

- Caregivers in the home as the “last meter of care”
- Visual agents could augment less-trained eyes (and hands) of informal caregivers--manage wound care, rehab, recovery
- Asynchronous interactions for scalable clinical workflow





# Aspirational Hybrid Longitudinal Care Delivery: with DBx, DTx



*I expected a revolution, but we needed time for evolution...*

POLICYFORUM

HEALTH CARE DELIVERY

## Open mHealth Architecture: An Engine for Health Care Innovation

Deborah Estrin<sup>1\*</sup> and Ida Sim<sup>2</sup>

Standardized interfaces and shared components are critical for realizing the potential of mobile-device-enabled health care delivery and research.

Science

November 4, 2010

REVIEW ARTICLE

FRONTIERS IN MEDICINE

## Mobile Devices and Health

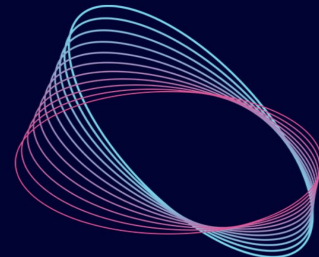
Ida Sim, M.D., Ph.D.



The NEW ENGLAND  
JOURNAL of MEDICINE

September 5, 2019

ARPA-H launches  
Exploration Topic to  
improve chatbots  
for patient-facing  
applications

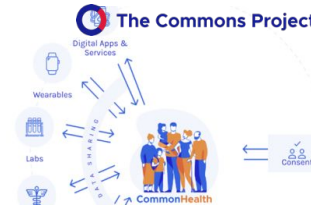


ARPA H

April 19, 2024

# Governance Needs: Standards, Incentives, Infrastructure, Privacy

- Standardized patient-data flow supports care coordination, health communities, research

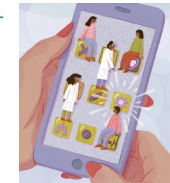


- Misaligned incentives interfere with development and adoption

HEALTH  
Telehealth startups see an opportunity in long-ignored, complex chronic diseases

By Isabella Cusato April 23, 2024

STAT+



Reprints

- Open modular infrastructure can reduce cost of developing care paths



- Unrestricted data sharing risks inappropriate profiling, surveillance, violation of norms

HEALTH TECH  
As data sharing ramps up, health insurers wade into patient privacy debate

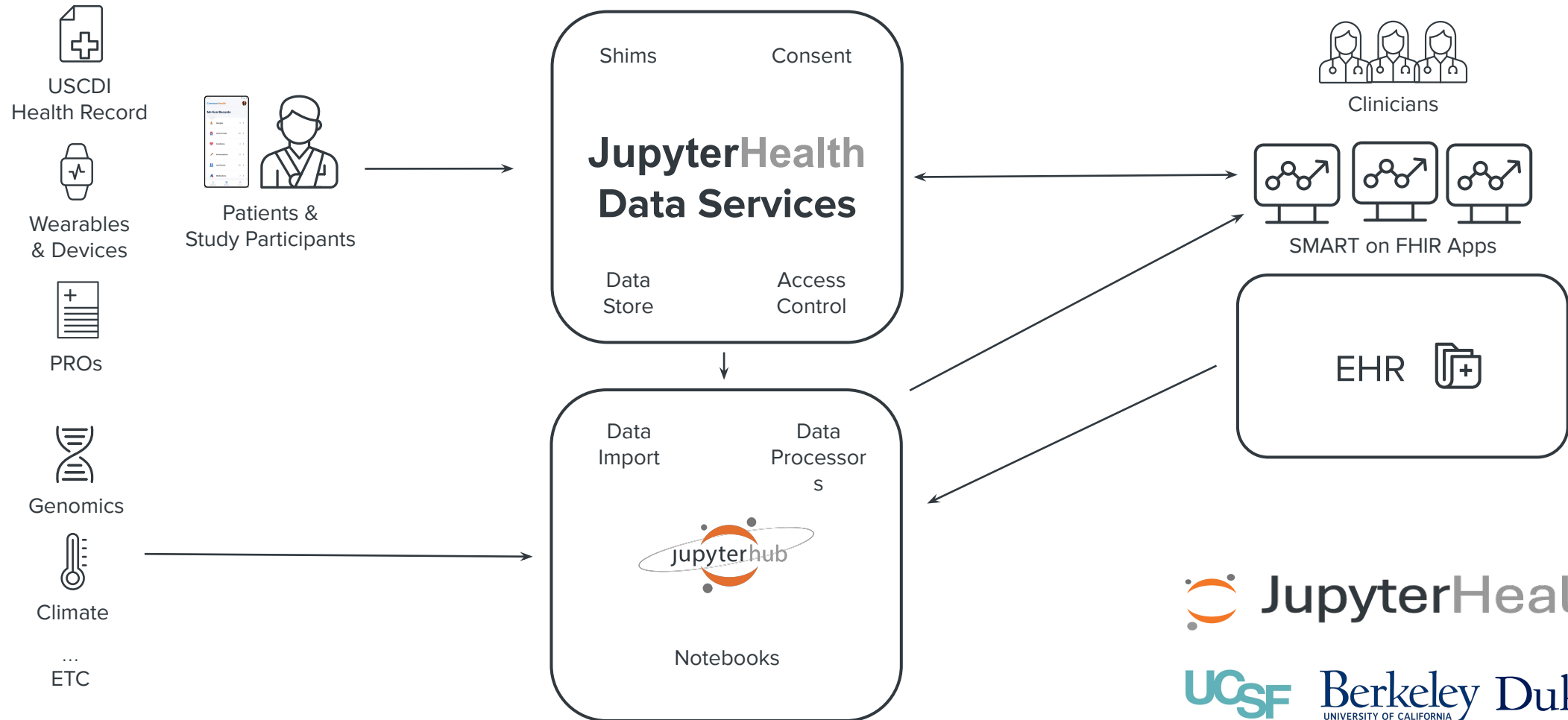
By Mohana Ravindranath Feb. 10, 2022

STAT+



Reprints

# Development & Validation w/Open Modular Infrastructure



Open source, modular, vendor-agnostic platform enabling collection and interpretation of health data, based on Project Jupyter



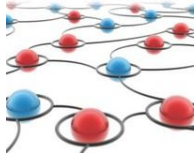
JP Pollak, [jp@thecommonsproject.org](mailto:jp@thecommonsproject.org)

# When it comes to data sharing, Context is King Queen



## Contextual Integrity Framework: Helen Nissenbaum

**PRIVACY  
IN CONTEXT**  
Technology, Policy, and the Integrity of Social Life  
HELEN NISSENBAUM



**Privacy in Context Technology, Policy, and the Integrity of Social Life** Helen Nissenbaum, *Stanford University Press*, 2009

**Contextual Integrity Up and Down the Data Food Chain** Helen Nissenbaum, *Theoretical Inquiries in Law* 20 (1):221-256. 2019

**Contextual Integrity, Explained: A More Usable Privacy Definition**, Nathan Malkin, *IEEE Security & Privacy*, vol. 21, no. 1, pp. 58-65, Jan.-Feb. 2023

- Flow of information is appropriate when it conforms with contextual norms
- A Social Context is defined by its ends, purposes, and values; good norms serve these
- Contextual norms must include values for all the following: data type, data subject, sender, recipient, transmission principle (constraints on flow)
- Good norms serve contextual ends, purpose, and values

ANNALS OF MEDICINE JANUARY 23, 2017 ISSUE

# THE HEROISM OF INCREMENTAL CARE

*We devote vast resources to intensive, one-off procedures, while starving the kind of steady, intimate care that often helps people more.*

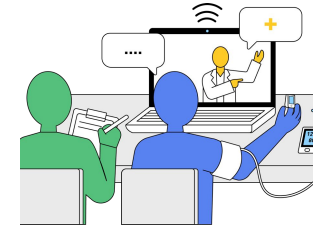


By Atul Gawande

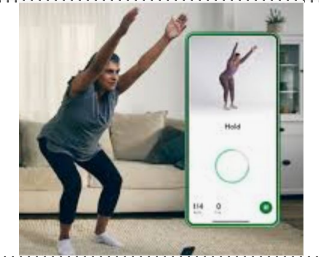
***“...shift our focus from rescue medicine to lifelong incremental care. Or ...leave millions of people to suffer .. from conditions that, increasingly, can be predicted and managed. The more capacity we develop to monitor the body and the brain for signs of future breakdown and to correct course along the way...the greater the difference health care can make in people’s lives, as well as in reducing future costs.”***

# Summary

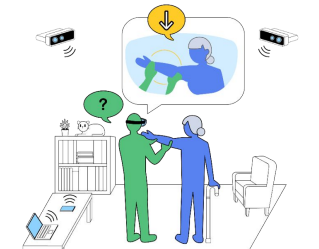
Virtual/Hybrid care as inflection point for DBx -- AI-based to ingest patient generated data volume.



Integrate DBx and DTx interventions into compatible/addressable care paths -- powered by GenAI and visual technologies.



Design and deploy with caregivers in mind to support adoption by aging population.



Invest in shared methods and modular infrastructure -- tall skinny moats risk fragmentation, fragility, inefficiency.





## Acknowledgments

- Graduate students, technical faculty, and clinical colleagues.
- Cornell Tech and NYC as platform for innovation and impact.
- Funders: NSF, NIH; MacArthur, Siegel Family Endowment; NYP

## Follow up

- [destrin@cornell.edu](mailto:destrin@cornell.edu) <https://tech.cornell.edu/destrin>

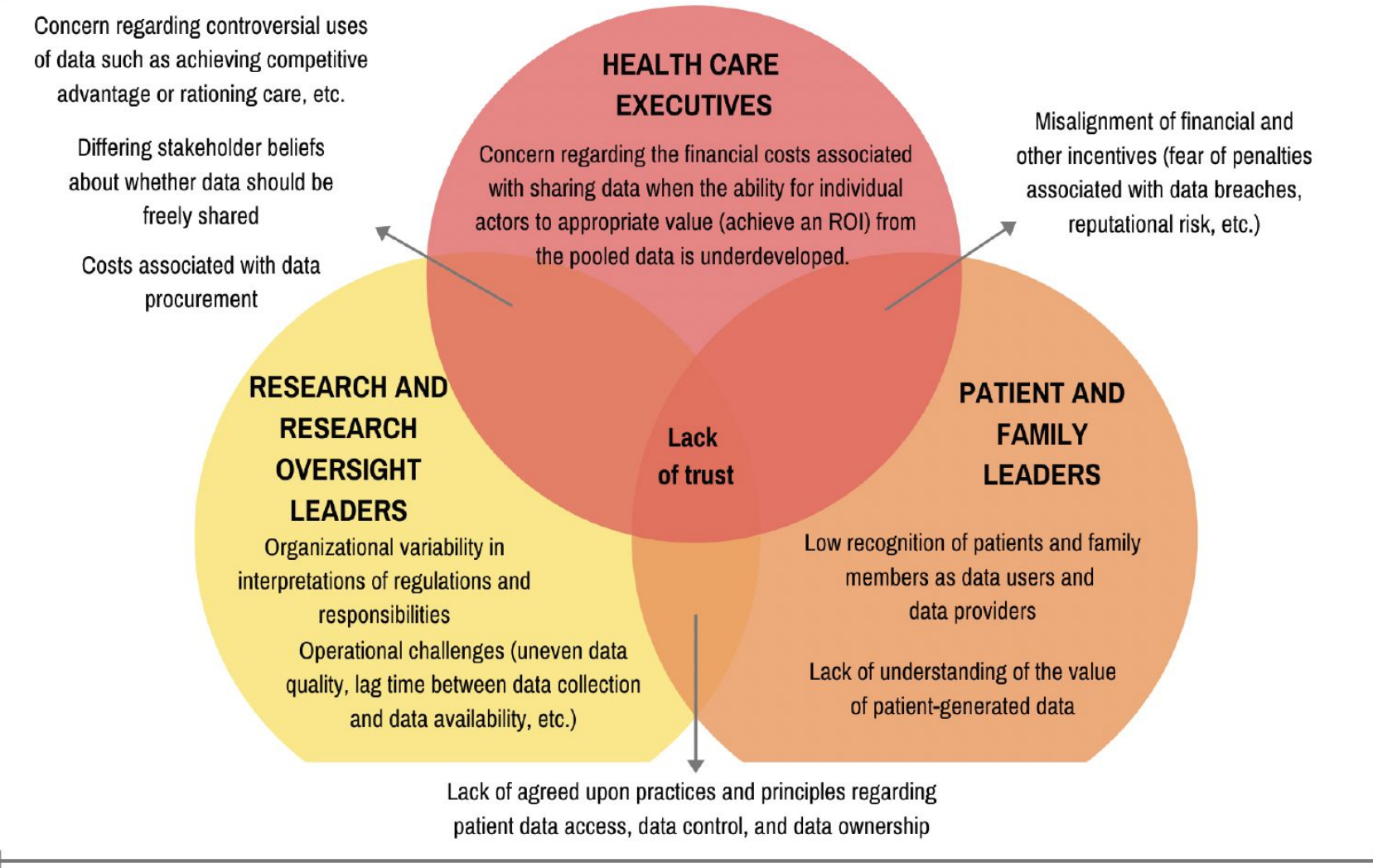


# Barriers to Sharing Healthcare Data

- Ronald Emeni (CRISP DC)
- Margarita Gonzalez (GTRI)
- Peter Margolis (Cincinnati Children's)

Moderator: Fayika Farhat Nova

## CULTURAL, ETHICAL, REGULATORY, AND FINANCIAL BARRIERS TO DATA SHARING, LINKAGE, AND USE



**BREAK**

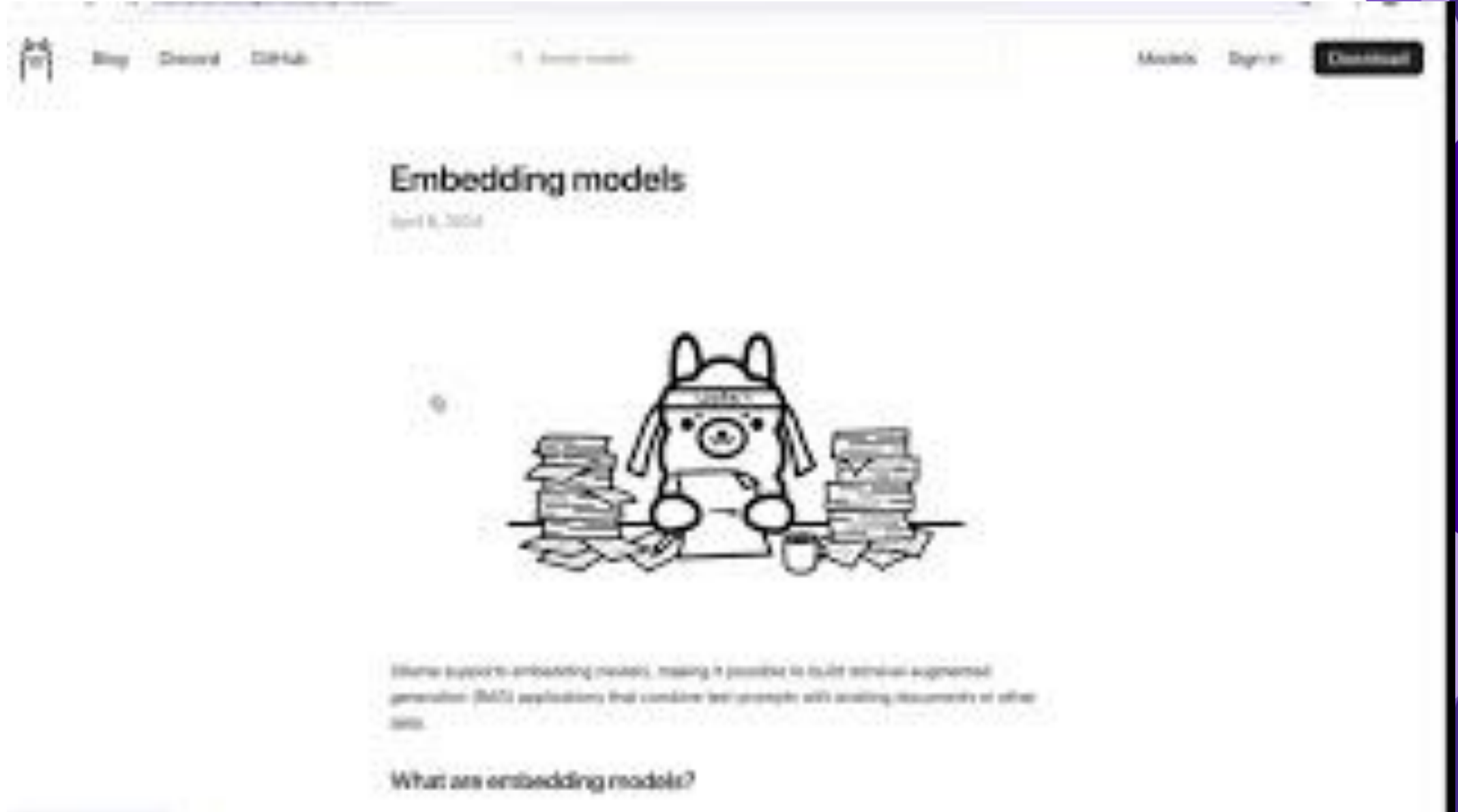
# InterAI: Connecting all health models/AI



- Douglas Horner (MIE)
- John Garguilo (NIST)
- Beth Mynatt (Northeastern University)

Moderator: Shion Guha

# Doug Horner



The image is a screenshot of the OpenAI GPT-4o announcement page. At the top, there is a navigation bar with a home icon, the text "Blog", "Discover", "GPT-4o", and "GPT-4o models". On the right side of the navigation bar, there are links for "Models" and "Sign in", and a prominent "Download" button. The main heading of the page is "Embedding models", with a sub-heading "April 16, 2024". Below the heading is a large illustration of a cartoon dog wearing a headband, sitting between two stacks of books. The dog is holding a pen and a small cup. Below the illustration, there is a paragraph of text: "GPT-4o now supports embedding models, making it possible to build retrieval-augmented generation (RAG) applications that combine text prompts with existing documents or other data." At the bottom of the page, the text "What are embedding models?" is visible.

**LUNCH**  
**Back at 2pm**

# Ethics in Health Data Sharing



- Andrea Ramirez (NIH)
- Katie Siek (Indiana University)

Moderator: Jessica Pater

# The All of Us Research Program: a platform to transform biomedical research

CRA-I Sharing Health Care Data Workshop, Washington, DC

October 17, 2024

Andrea H. Ramirez, M.D., M.S.  
Chief Data Officer



National Institutes  
of Health



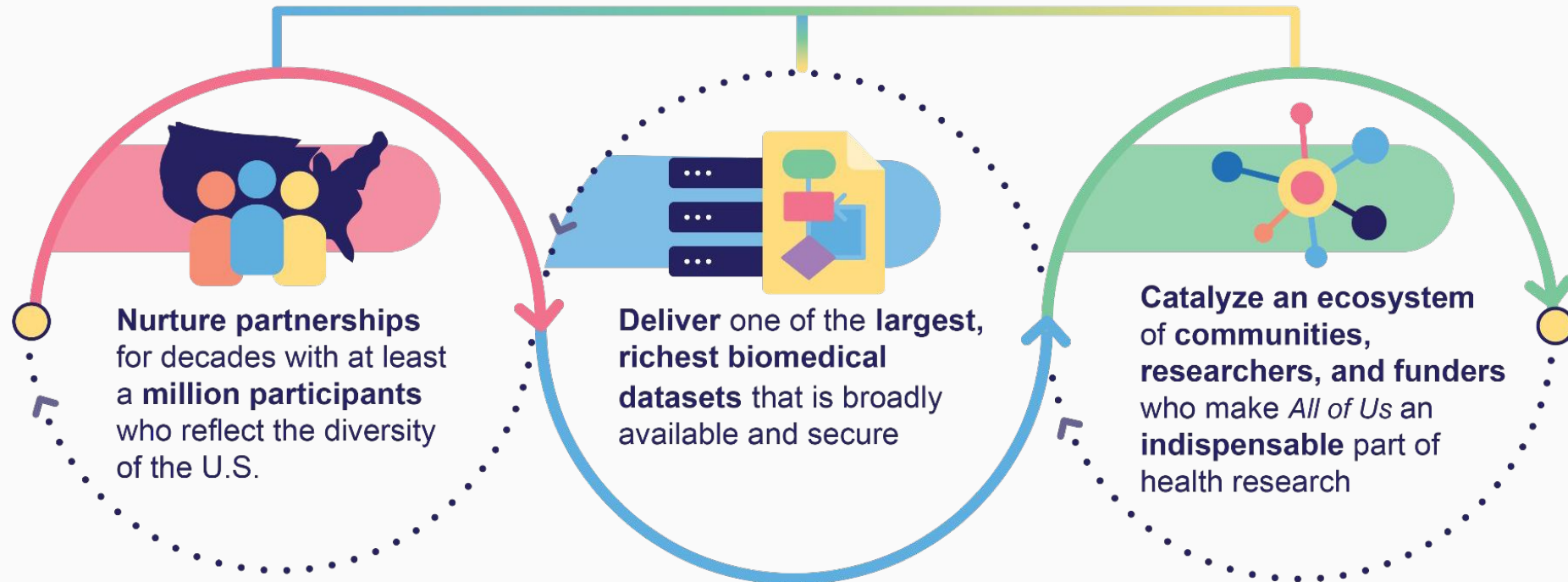
[Join All of Us](#)





# The *All of Us* Research Program Mission

Accelerate health research and medical breakthroughs,  
enabling individualized prevention, treatment, and care for all of us



Made possible by a team that maintains a culture built around the program's core values

# Data Collected and Return of Value to *All of Us* Participants



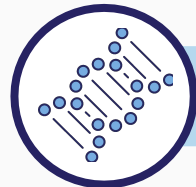
Consent and Electronic Health Records



Participant Surveys



Physical Measurements



Biosamples

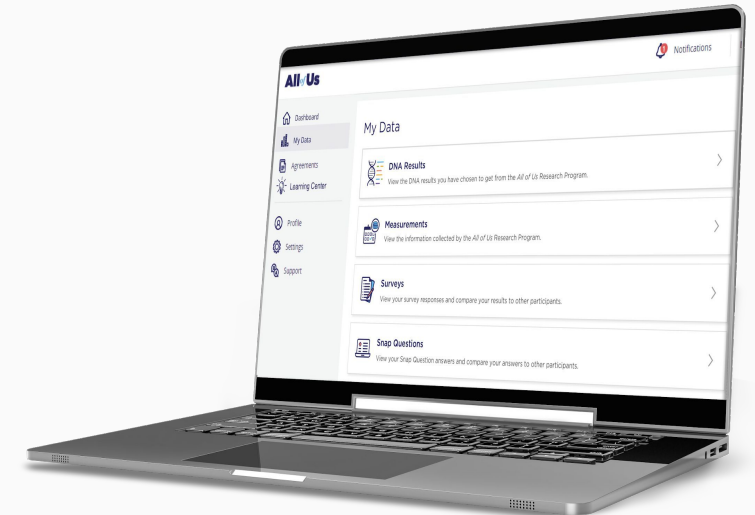


Mobile/Wearable Tech

## Return of Value for Participants

Participants may receive:

- **Genetic information**
- Survey data (comparative)
- EHR and claims data
- Ongoing study updates
- Aggregate results
- Scientific findings
- Opportunities to be contacted for other research opportunities



# Participants Can Receive Four Types of Genetic Research Results

## Genetic ancestry and traits results



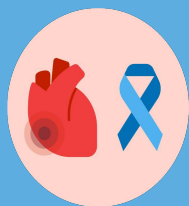
168k *All of Us* Participants have viewed the genetic ancestry report, which includes 7 regions and 20 subregions:

- Sub-Saharan Africa
- Europe
- Oceania
- Southern Asia
- Eastern and northern Asia
- The Middle East and North Africa
- The Americas

153k participants have viewed the genetic traits report, which includes 4 traits:

- Ear wax
- Bitter taste perception
- Cilantro preference
- Lactose intolerance

## Hereditary Disease Risk (HDR) Report



106k *All of Us* Participants have viewed this report, which looks for genetic variants in 59 genes associated with serious health conditions, including:

- Breast cancer
- Ovarian cancer
- Uterine cancer
- Colorectal cancer
- Prostate cancer
- Melanoma
- Brain cancer
- Pancreatic cancer
- Stomach cancer
- Neurofibromatosis type 2
- Familial hypercholesterolemia
- Cardiomyopathies
- Arrhythmias
- Arteriopathies

**~3% (>2,600)** of participants who received their hereditary disease risk report have a **potentially life-changing genetic variant.**

## Medicine and Your DNA Report



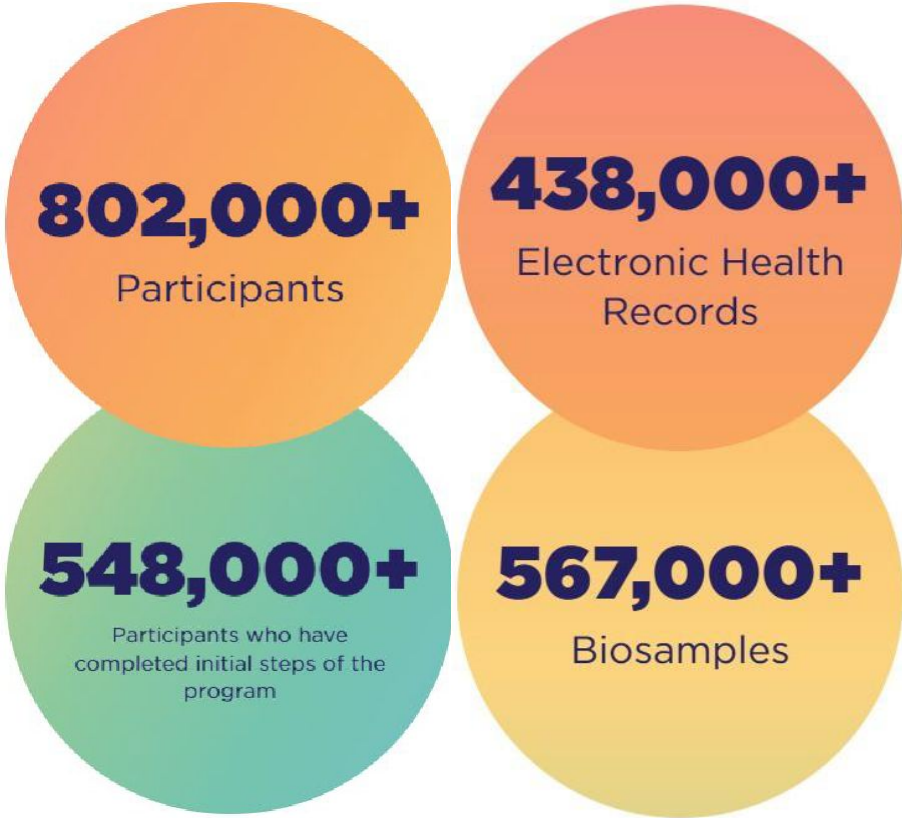
102k *All of Us* Participants have viewed this report, which analyzes seven genes that can affect how bodies process medicine and impacts which medication or what dosage you take. This report includes 50+ different medicines that may be impacted by your genetics, including:

- Citalopram (Celexa®)
- Clopidogrel (Plavix®)
- Escitalopram (Lexapro®)
- Sertraline (Zoloft®)
- Lidocaine
- Glimepiride (Amaryl®)
- Sulfamethoxazole/trimethoprim (Bactrim®)
- Simvastatin (Zocor®)
- Amitriptyline (Elavil®)

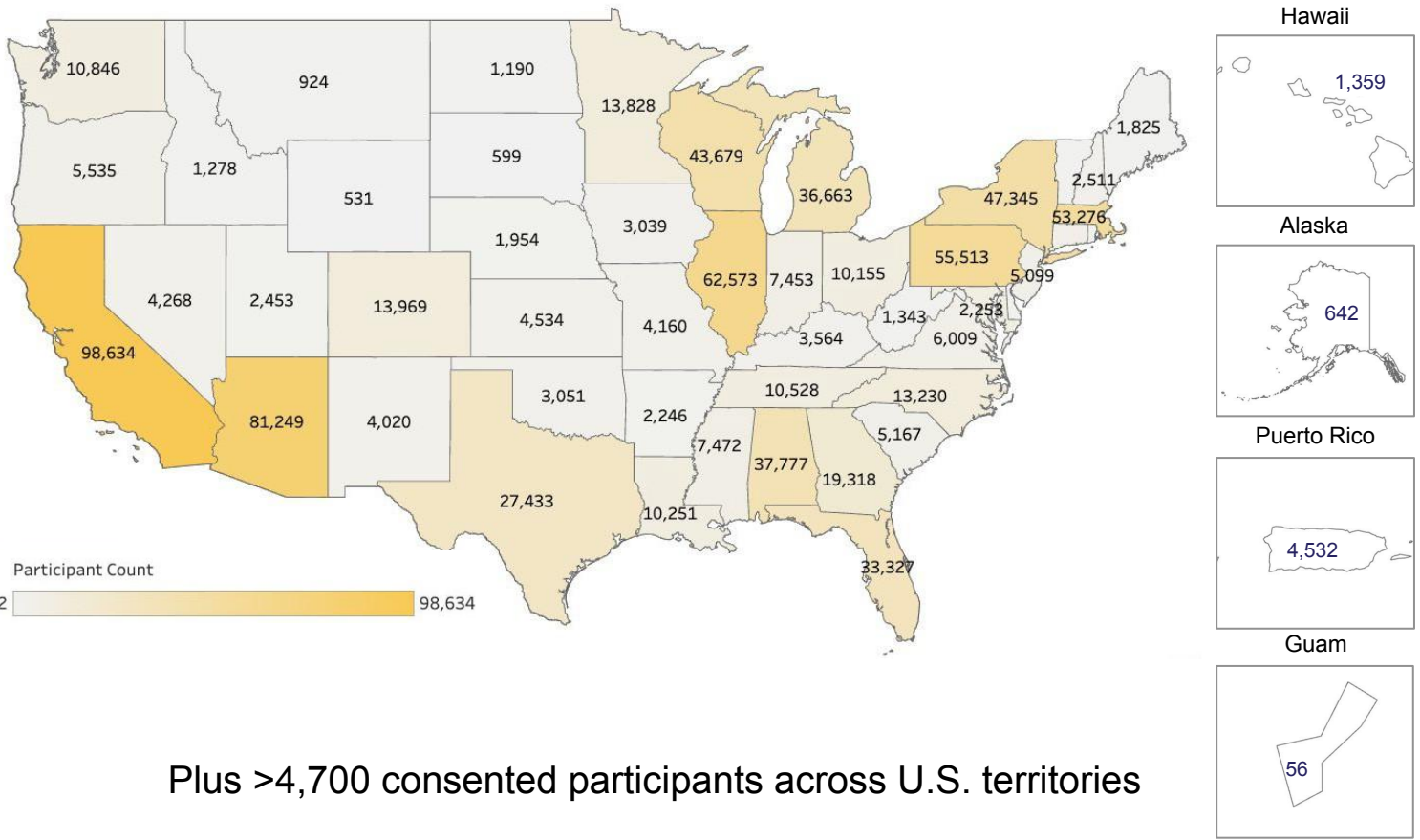
**89% (>91,000)** of participants who received this report have a **result that could impact how their body processes a medication within this report.**

# Enrolled 802K+ Participants With Continued Growth

## Participant Enrollment



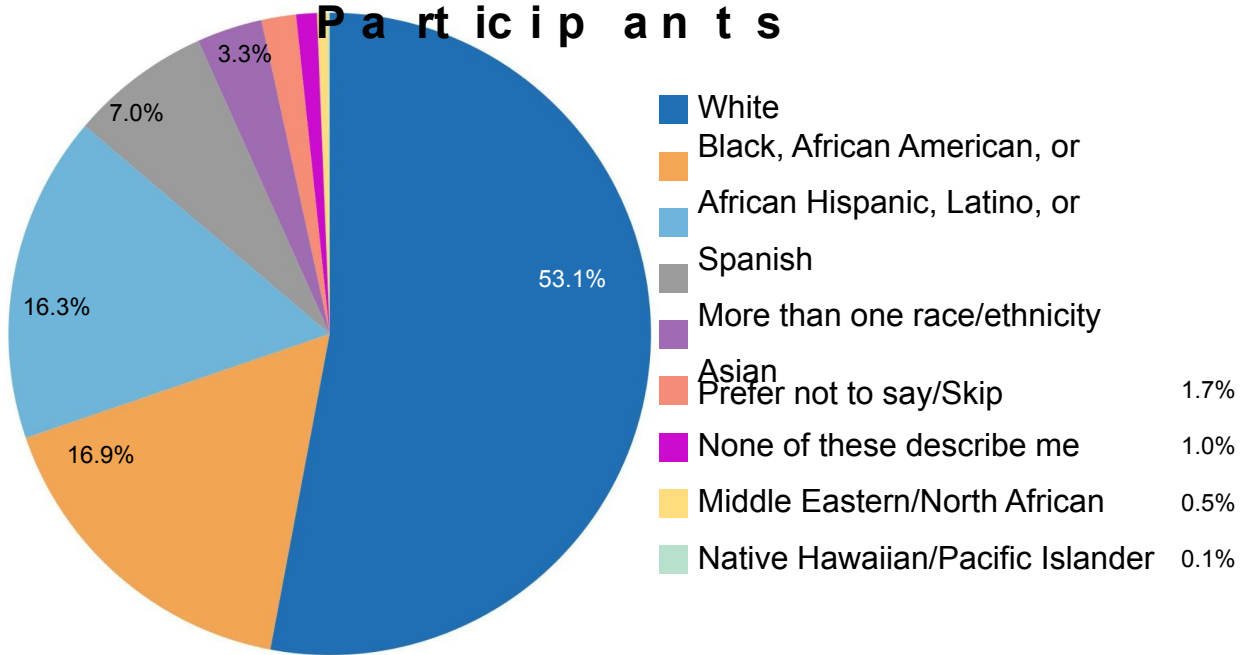
## Map of Consented Participants



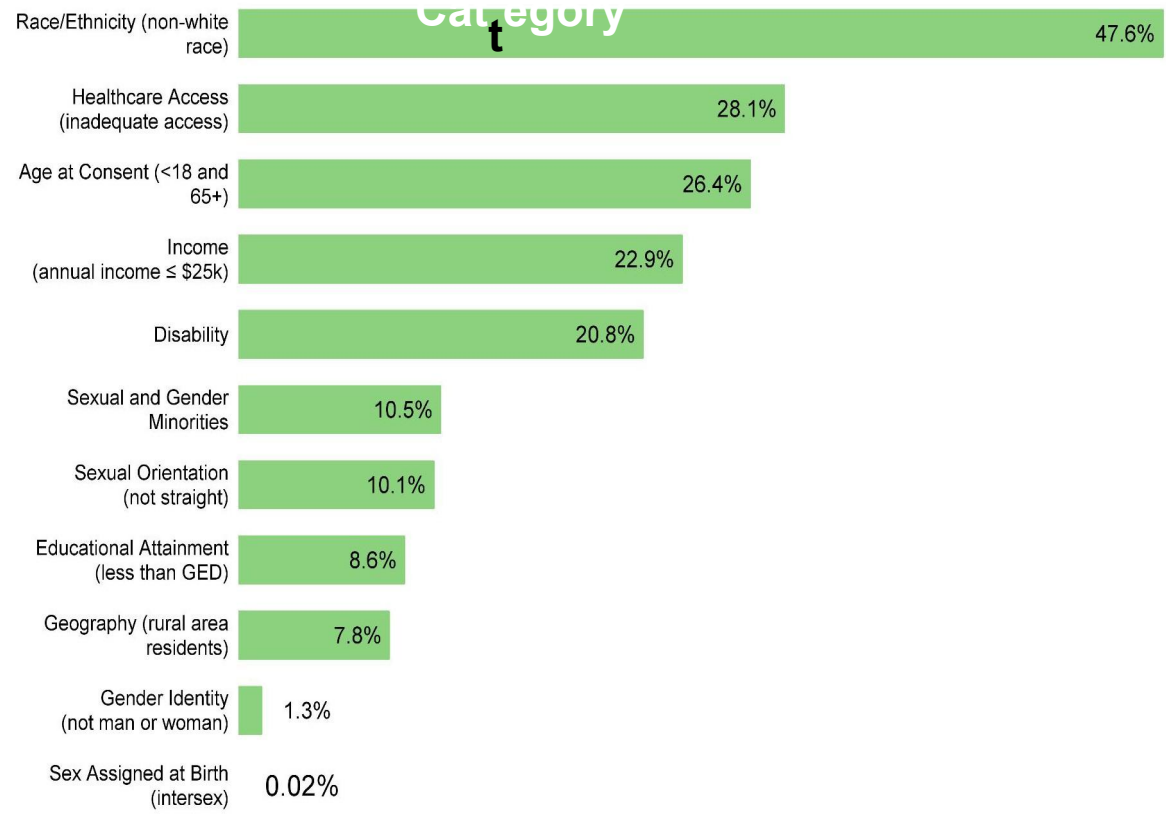
Numbers current as of Sept 3, 2024

# Participant Diversity

## Race & Ethnicity of Participants



## UBR



**Over 87% of *All of Us* participants are underrepresented in biomedical research**

**Numbers current as of Sept 3, 2024**

# All of Us Research Data Pipeline

## Data Collection from Consented Research Participants



## Data Curation

Data Harmonization  
Privacy  
Methodology  
QA/QC



## Research Hub



Data Access through secure Google-Cloud-based platform

# Bringing Researchers to Data Facilitates Collaboration

## Traditional Approach

Bring Data to Researchers

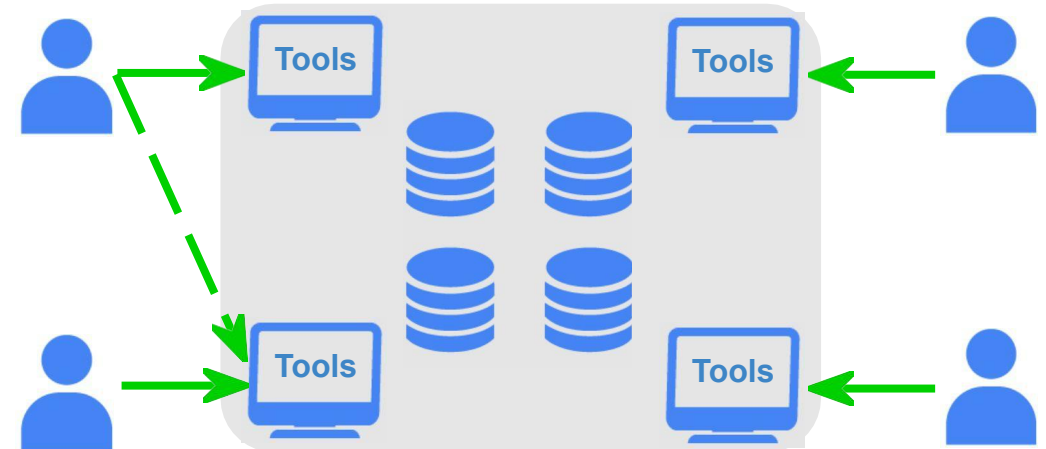


### Discourages Shared Research

- “Weakest link” security
- Huge infrastructure needed
- Pay for multiple copies
- Bespoke & unsupported tools

## Cloud-Centric Approach

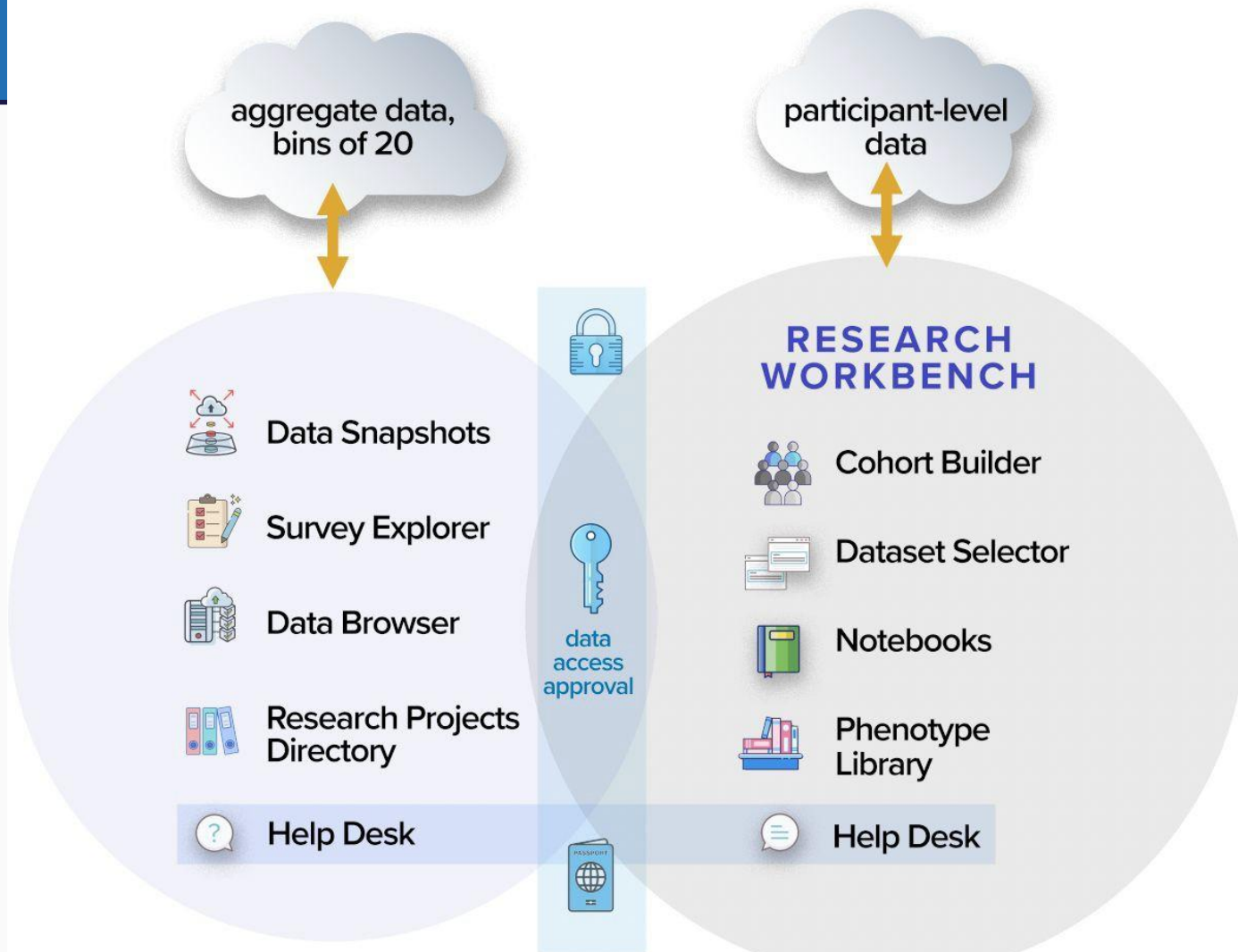
Bring Researchers to Data



### Facilitates Collaboration

- Centralized security controls
- Accessible to all researchers
- Decreased cost of storage
- Shared tool ecosystem

## Public and registered Passport access options



### Viewpoint

June 11, 2021

## Progress With the All of Us Research Program Opening Access for Researchers

Andrea H. Ramirez, MD, MS<sup>1,5</sup>; Kelly A. Gebo, MD, MPH<sup>2,3</sup>; Paul A. Harris, PhD<sup>4</sup>

» Author Affiliations | Article Information

JAMA. 2021;325(24):2441-2442. doi:10.1001/jama.2021.7702

**Public Access**  
launched: May 2019

**Passport Controlled**  
launched: May 2020

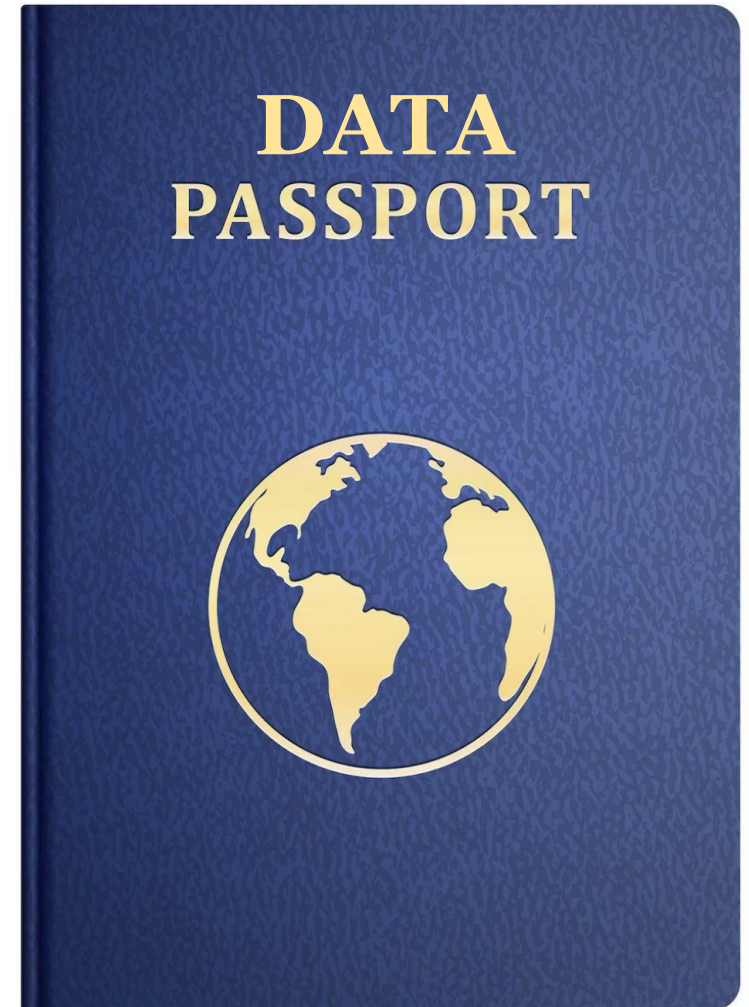


# Enabling Discoveries Through Broad Access to Data

The *All of Us* Researcher Workbench uses a "data passport" model to give registered researchers broad access to the Researcher Workbench rather than granting data access on a **project-by-project** or **question-by-question** basis.

## How It Works:

- Registered researchers typically **do not need** institutional IRB approval for their research projects because most researchers will not be conducting human subjects research
- Researchers can register once their institution has signed a Data Use and Registration Agreement (DURA) (see next slide for details).
  - Once registered, researchers can access the Registered and/or Controlled Tiers
- When researchers set up their workspaces, they are required to provide publicly-facing project descriptions on the platform
- Researchers must ensure that their research complies with the program's data use policies



# All of Us Researcher Workbench: Access to Row-Level Data for Analysis



## CONFIRM YOUR INSTITUTION'S AGREEMENT

Before you can create an account, your institution must have a Data Use and Registration Agreement (DURA) in place with *All of Us*. [Confirm DURA](#).



## COMPLETE THE MANDATORY TRAINING

The training focuses on conducting responsible and ethical research using the Researcher Workbench. Additional training is required to access the Controlled Tier. [Learn more](#).



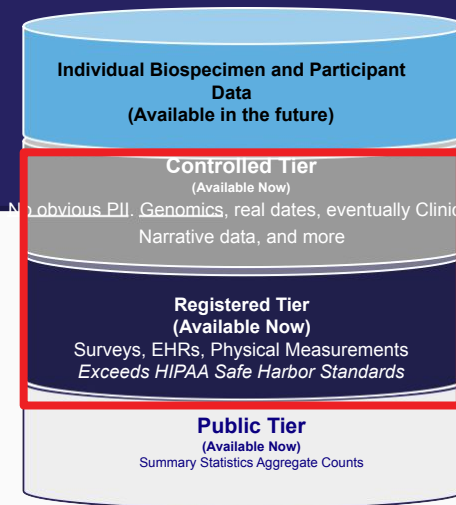
## CREATE AN ACCOUNT AND VERIFY IDENTITY

After creating your Researcher Workbench account, you will be asked to verify your identity through [login.gov](#). [Learn more](#).



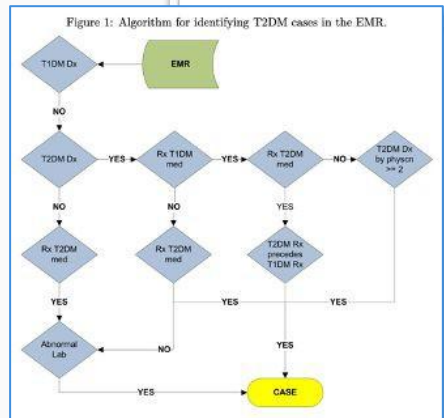
## SIGN THE DATA USER CODE OF CONDUCT (DUCC)

This agreement outlines the program's expectations for researchers who use the Researcher Workbench and describes how program data may be used. [View the DUCC](#).



[Researcher Workbench](#)

# What Does It Look Like To Do an Analysis in *All of Us*? A Genome Wide Association Study (GWAS) of Type 2 Diabetes

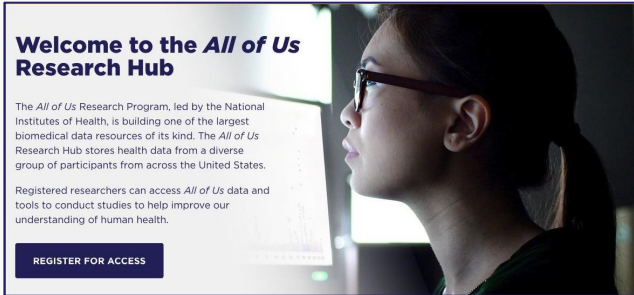
- ~23M SNPs
- ~20k participants
- GWAS runtime of ~20 minutes
- Cost \$37

# Just a Sampling of Scientific Findings Using *All of Us* Data



Research Highlights

## Researcher Workbench Workspaces



- Stress and Prostate Cancer Among African American Men
- Genetics of Neurodegeneration and Parkinson’s Disease
- Diabetes Mellitus, Eye Care, and Neighborhood SDOH
- Predicting Major Adverse Cardiac Events in Heart Failure Patients with COVID-19
- Characteristics Associated with Cervical Cancer Screening by AANHPI Ethnicities
- Classification of Mental Health Disorders and Social Determinants of Health

## 600+ Publications

JOURNAL ARTICLE

The association of anxiety with granuloma annulare: a case–control study of the National Institutes of Health ‘All of Us’ research programme [Get access >](#)

Annika Belzer, Audrey C Leasure, William Damsky, Jeffrey M Cohen ✉

scientific reports

OPEN [Check for updates](#)

A comprehensive analysis of lung cancer highlighting epidemiological factors and psychiatric comorbidities from the All of Us Research Program

Original Investigation FREE

July 27, 2022

**Association of Everyday Discrimination With Depressive Symptoms and Suicidal Ideation During the COVID-19 Pandemic in the All of Us Research Program**

Younga H. Lee, PhD<sup>1,2,3</sup>; Zhaowen Liu, PhD<sup>1,2,3</sup>; Daniel Fatori, PhD<sup>4</sup>; et al

[Author Affiliations](#) | [Article Information](#)

JAMA Psychiatry. 2022;79(9):898-906. doi:10.1001/jamapsychiatry.2022.1973

Personalized Medicine in Psychiatry

ELSEVIER journal homepage: [www.sciencedirect.com/journal/personalized-medicine-in-psychiatry](http://www.sciencedirect.com/journal/personalized-medicine-in-psychiatry)

Health disparities in the treatment of bipolar disorder

Vladimir Tchikrizov<sup>a</sup>, Mark E. Ladner<sup>a</sup>, Felicia V. Caples<sup>b</sup>, Mitzi Morris<sup>c</sup>, Hailey Spillers<sup>c</sup>, Christina D. Jordan<sup>a</sup>, Joyce E. Ball-Berry<sup>a</sup>, Monica L. Taylor-Desir<sup>a</sup>, Mark A. Eysenck<sup>a</sup>, Eric

Article | Published: 08 June 2023

**Social support and depression during a global crisis**

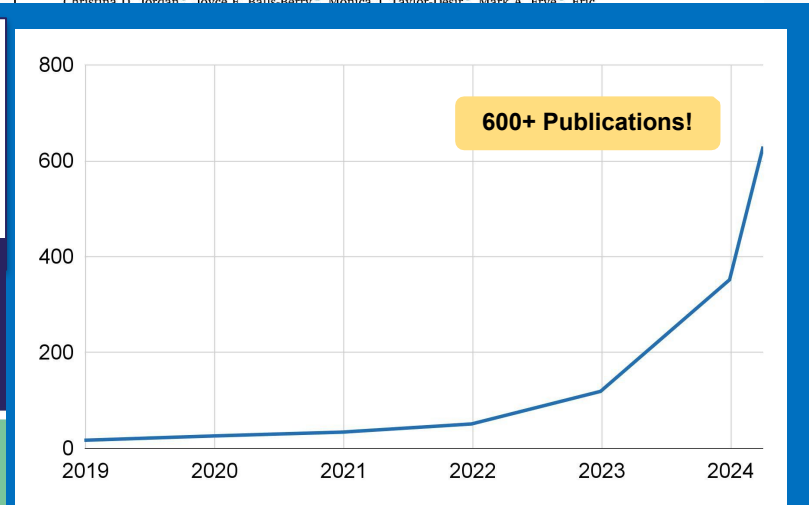
Karmel W. Choi ✉, Younga H. Lee, Zhaowen Liu, Daniel Fatori, Joshua R. Bauermeister, Rebecca A. Luh, Cheryl R. Clark, André R. Brunoni, Sarah Bauermeister & Jordan W. Smoller

*Nature Mental Health* 1, 428–435 (2023) | [Cite this article](#)

3166 Accesses | 33 Altmetric | Metrics

Having any type of social support prevented feelings of depression. Having **all three** was the **most protective**.

All of Us RESEARCH PROGRAM



# Examples of the Scientific Impact of *All of Us*

Article | [Open Access](#) | Published: 10 October 2022

## Association of step counts over time with the risk of chronic disease in the *All of Us* Research Program

Hiral Master, Jeffrey Annis, Shi Huang, Joshua A. Beckman, Francis Ratsimbazafy, Kayla Marginean, Robert Carroll, Karthik Natarajan, Frank E. Harrell, Dan M. Roden, Paul Harris & Evan L. Brittain

*Nature Medicine* 28, 2301–2308 (2022) | [Cite this article](#)

Open Access Article

## Race, Ethnicity, and Pharmacogenomic Variation in the United States and the United Kingdom

by Shivam Sharma, Leonardo Mariño-Ramírez and I. King Jordan

*Pharmaceutics* 2023, 15(7), 1923; <https://doi.org/10.3390/pharmaceutics15071923>

Received: 12 June 2023 / Revised: 30 June 2023 / Accepted: 5 July 2023 / Published: 11 July 2023

medRxiv Cold Spring Harbor Laboratory BMJ Yale

THE PREPRINT SERVER FOR HEALTH SCIENCES

## Multi-ancestry genome-wide study in >2.5 million individuals reveals heterogeneity in mechanistic pathways of type 2 diabetes and complications

Ken Suzuki, Konstantinos Hatzikocoulas, Lorraine Southam, Henry J. Taylor, Xianrong Yin, Kim M. Lorenz, Ravi Mandla, Alicia Huerta-Chagoya, Nigel W. Rayner, Ozvan Bocher, S.V. Arruda Ana Luiza de, Kyuto Sonehara, Shinichi Namba, Simon S. K. Lee, Michael H. Preuss, Lauren E. Petty, Philip Schroeder, Brett Vanderwerff, Mart Kals,

Research article | [Open Access](#) | Published: 11 June 2023

## Using machine learning to develop a clinical prediction model for SSRI-associated bleeding: a feasibility study

Jatin Goyal, Ding Quan Ng, Kevin Zhang, Alexandre Chan, Joyce Lee, Kai Zheng, Keri Hurley-Kim, Lee Nguyen, Lu He, Megan Nguyen, Sarah McBane, Wei Li & Christine Luu Cadiz

*BMC Medical Informatics and Decision Making* 23, Article number: 105 (2023) | [Cite this article](#)

Original Investigation | Oncology

August 10, 2023



## Alcohol Consumption Among Adults With a Cancer Diagnosis in the *All of Us* Research Program

Mengyao Shi, MBBS, MPH<sup>1</sup>; Chongliang Luo, PhD<sup>1</sup>; Oluseye K. Oduyale, MD<sup>1</sup>; et al

Clinical Pharmacology & Therapeutics

Article

## Drug-Induced Liver Injury with Commonly Used Antibiotics in the *All of Us* Research Program

Shaopeng Gu, Govarthanan Rajendiran, Kennedy Forest, Tam C. Tran, Joshua C. Denny, Eric A. Larson, Russell A. Wilke

First published: 07 May 2023 | <https://doi.org/10.1002/cpt.2930>

AJHG #ASHG75 Supports open access

ARTICLE | VOLUME 110, ISSUE 2, P228-239, FEBRUARY 02, 2023 | [Download Full Issue](#)

Functional interpretation, cataloging, and analysis of 1,341 glucose-6-phosphate dehydrogenase variants

Renee C. Geck • Nicholas R. Powell • Maitreya J. Dunham

[Open Access](#) • Published: January 20, 2023 • DOI: <https://doi.org/10.1093/ajhg/abab001>

Original Investigation | Equity, Diversity, and Inclusion

July 31, 2023

## Prevalence of 12 Common Health Conditions in Sexual and Gender Minority Participants in the *All of Us* Research Program

Nguyen K. Tran, PhD, MPH<sup>1,2</sup>; Mitchell R. Lunn, MD, MAS<sup>1,2,3</sup>; Claire E. Schulker, PhD<sup>4</sup>; Samantha Tesfaye, BA; Siddhartha Nambiar, PhD<sup>5</sup>; Snigdhasu Chatterjee, PhD<sup>6</sup>; Dawn Kozlowski, MEd<sup>7</sup>; Paula Lozano, PhD<sup>8,9</sup>; Fornessa T. Randal, MCRP<sup>8,9</sup>; Yicklun Mo, MSW<sup>8,9</sup>; Siya Qi, MS<sup>8,9</sup>; Ell Hundermark, BS<sup>10</sup>; Chloe Eastburn, BA<sup>11</sup>; Anthony T. Pho, PhD<sup>1,2</sup>; Zubin Dastur, MS, MPH<sup>10</sup>; Micah E. Lubensky, PhD<sup>1,12</sup>; Annesa Flentje, PhD<sup>1,12,13</sup>; Juno Obedin-Maliver, MD, MPH, MAS<sup>1,3,10</sup>

## Nuclear genetic control of mtDNA copy number and heteroplasmy in humans

Rahul Gupta, Masahiro Kanai, Timothy J. Durham, Kristin Tsuo, Jason G. McCoy, Anna V. Kotrys, Wei Zhou, Patrick F. Chinnery, Konrad J. Karczewski, Sarah E. Calvo, Benjamin M. Neale & Vamsi K. Mootha

*Nature* 620, 839–848 (2023) | [Cite this article](#)

nature

## Higher Hospital Frailty Risk Score Is Associated With Increased Risk of Stroke: Observational and Genetic Analyses

Daniela Renedo, Julián N. Acosta, Andrew B. Koo, Cyprien Rivier, Nanthiya Sujjantarat, Adam de Havenon, Richa Sharma, Thomas M. Gill, Kevin N. Sheth, Guido J. Falcone and Charles C. Matouk

Originally published 22 May 2023 | <https://doi.org/10.1161/STROKEAHA.122.041891> | *Stroke*. 2023;54:1538–1547



[researchallofus.org/publications/](https://researchallofus.org/publications/)

Research Square Search preprints

Brief Communication

## Quantifying physical activity needed to mitigate genetic risk for obesity

Ihde Han, Jeffrey Annis, Hiral Master, Andrew Hughes, Dan Roden, and 3 more

Otolaryngology—Head and Neck Surgery



Original Research

## Hearing Loss and Sociodemographic Barriers to Health Care Access Using the *All of Us* Research Program

Luis E. Cortina BS, Andrew Amini BS, Jalen Benson BS, Victoria W. Huang MD, James G. Naples MD

International Journal of Dermatology



Correspondence

## The association of cutaneous squamous cell carcinoma and basal cell carcinoma with solid organ transplantation: a cross-sectional study of the *All of Us* Research Program

Annika Belzer BS, Audrey C. Leasure MD, MHS, Jeffrey M. Cohen MD, Sara H. Perkins MD

First published: 05 May 2023 | <https://doi.org/10.1111/ijd.16700>

PLOS ONE

## Family and personal history of cancer in the *All of Us* research program for precision medicine

Lauryn Keeler Bruce, Paulina Paul, Katherine K. Kim, Jihoon Kim, Theresa H. M. Keegan, Robert A. Hiatt, Lucila Ohno-Machado, On behalf of the *All of Us* Research Program Investigators

Published: July 17, 2023 | <https://doi.org/10.1371/journal.pone.0288496>

# Estimates of data in CDR v8, being prepared for release.

Data types	Count (and %) of participants in CDR		Participant count change (%)
	CDRv7 (Previous)	CDRv8 (Current)	
Any Survey	413,376 (99.98%)	633,547 (100.0%)	▲ 53.26%
PM	337,540 (81.6%)	509,001 (80.3%)	▲ 50.80%
EHR	287,012 (69.4%)	393,596 (62.1%)	▲ 37.14%
<b>Fitbit</b>	<b>15,607 (3.8%)</b>	<b>59,018 (9.3%)</b>	<b>▲ 278.15%</b>
Genomics - Short Read WGS	245,388 (59.4%)	414,830 (65.5%)	▲ 69.05%
Genomics - Array	312,925 (75.7%)	447,278 (70.6%)	▲ 42.94%
Genomics - Long read WGS	1,027 (0.25%)	2,778 (0.44%)	▲ 170.50%
Genomics - Structural Variant	11,390 (2.8%)	97,061 (15.3%)	▲ 752.16%
Total Genomics (WGS OR Array)	312,925 (75.7%)	447,281 (70.7%)	▲ 42.94%
Both Genomics (WGS & Array)	245,388 (59.4%)	414,830 (65.5%)	▲ 69.05%
<b>Total participants</b>	<b>413,457</b>	<b>633,547</b>	<b>▲ 53.23%</b>

(Red = percentage of the dataset went down from prior release)

# Curated Genomic Data Overview

## One of the biggest genomic releases of short read WGS (srWGS)!

- 414,830 samples in srWGS joint callset (DRAGEN 3.7) with over one billion variant sites in both blood and saliva samples → 40% to 1M participants!
- Now including AI/AN participants
- Save effort for researchers by offering common slicing of the genomic region:
  - Exome, AC/AF threshold (common), and ClinVar variants
  - New!: Challenging Medically Relevant Genes (small) callset: contains improved variant calling in a subset of clinically relevant genes to improve accuracy

## Ongoing quality control efforts

- Report of no appreciable batch effects across blood vs saliva
- Updated auxiliary, QC, and variant annotation files

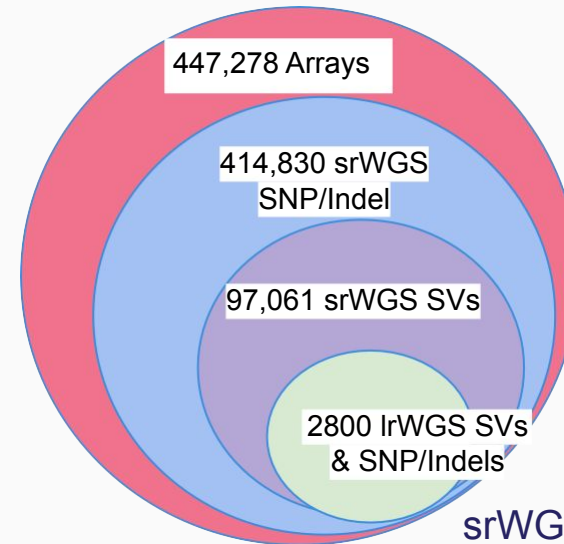
## New additional auxiliary data for all srWGS samples

- Pharmacogenomics (PGx) - identify genetic markers associated with drug efficacy or toxicity
- Admixture estimation - improve methods using continuous ancestry estimates, instead of categorical.

## Additional structural variants and long reads!

- Structural variants on 97,061 short read WGS (VCFs)
- 2800 long read samples (BAMs, and VCFs for SNP, Indel, and Structural

Data Types	SNP/Indel	Structural Variants	Raw data
Short Read WGS	Hail VDS, Joint VCFs/MT/bgen/PLINK for subsets of genome (n=415k)	Joint VCF (n=97k) (v8 refresh of off cycle release in Q2 2024)	Aligned reads (cram) (n=415k)
Long Read WGS	Joint VCF, ssVCF (n=2860)	ssVCF (n=2860)	Aligned reads (bam) (n=2860)
Array	VCF, Hail, PLINK (n=447k)	None	Intensity (iDat) (n=447k)



## Subset Structure Data Corpus

WGS are subset of array.  
srWGS SVs is a subset of srWGS SNP/Indel.

lrWGS is a subset of srWGS SVs.

srWGS SNP/Indel (+67% from v7)  
srWGS SV (+790% from v7)  
lrWGS (+150%)  
Arrays (+41%)

# All of Us Data Roadmap

In the coming years, *All of Us* expects to enroll **at least one million people** from across the United States, adding new data and data types to the Workbench.



<https://allof-us.org/DataRoadmap>

Data availability and access timelines are estimates and subject to change.

## Data Roadmap

In the coming years, *All of Us* will enroll more participants and make more types of data available, as funding allows. Data availability and access timelines are estimates and subject to change.

	Available as of early 2024	Planned for late 2024	Under consideration for future years
<b>Surveys</b>	<ul style="list-style-type: none"> <li>410k+ participants with data from The Basics</li> <li>Additional data from:                             <ul style="list-style-type: none"> <li>Overall Health</li> <li>Lifestyle</li> <li>Health Care Access and Utilization</li> <li>Personal and Family Health History*</li> <li>Social Determinants of Health</li> <li>COVID-19 Participant Experience (COPE) (responses closed)</li> <li>Minute Survey on COVID-19 Vaccines (responses closed)</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>630k+ participants with data from The Basics</li> <li>Questions about life functioning incorporated into The Basics</li> <li>More granular participant-reported population descriptors</li> </ul>	<ul style="list-style-type: none"> <li>Initial data from Emotional Health History and Well-Being</li> <li>Initial data from Behavioral Health and Personality</li> </ul>
<b>Physical Measurements</b>	<ul style="list-style-type: none"> <li>328k+ physical measurements collected at health care provider organizations as part of enrollment:                             <ul style="list-style-type: none"> <li>Height</li> <li>Weight</li> <li>BMI</li> <li>Hip circumference</li> <li>Waist circumference</li> <li>Blood pressure</li> <li>Heart rate</li> </ul> </li> <li>Physical measurements recorded in EHR data</li> </ul>	<ul style="list-style-type: none"> <li>Participant-reported height and weight</li> </ul>	<p>.....→</p>
<b>Genomics</b>	<ul style="list-style-type: none"> <li>312k+ participants with array data</li> <li>245k participants with short-read whole genome sequencing data (srWGS)**                             <ul style="list-style-type: none"> <li>98k+ participants with structural variant data</li> <li>All by All tables (genome- and phenome-wide analysis)</li> </ul> </li> <li>1k+ participants with long-read whole genome sequencing data (lrWGS)</li> </ul>	<ul style="list-style-type: none"> <li>440k+ participants with array data</li> <li>410k+ participants with srWGS data including updated auxiliary data:                             <ul style="list-style-type: none"> <li>Admixture estimates</li> <li>Pharmacogenomics: Star allele calling</li> <li>PGEN format</li> </ul> </li> <li>2.5k+ participants with lrWGS data</li> </ul>	<ul style="list-style-type: none"> <li>500k+ srWGS</li> <li>10k+ participants with multi-omics data, including:                             <ul style="list-style-type: none"> <li>RNA sequencing</li> <li>Proteomics</li> <li>lrWGS</li> </ul> </li> </ul>
<b>Data Linkages</b>	<ul style="list-style-type: none"> <li>American Community Survey data linked at 3-digit ZIP code level</li> </ul>	<p>.....→</p>	<ul style="list-style-type: none"> <li>Mortality</li> <li>Environmental Justice Index</li> <li>Claims</li> <li>Imaging</li> </ul>
<b>Electronic Health Records (EHR)</b>	<ul style="list-style-type: none"> <li>Health care provider organization-provided EHR</li> </ul>	<ul style="list-style-type: none"> <li>Participant-provided EHR</li> </ul>	<ul style="list-style-type: none"> <li>Extracted notes</li> </ul>
<b>Digital Health Technologies</b>	<ul style="list-style-type: none"> <li>Fitbit (participant-provided devices):                             <ul style="list-style-type: none"> <li>Heart rate (zone summary and minute-level)</li> <li>Activity (daily summary)</li> <li>Activity (intraday steps, minute-level)</li> <li>Sleep (daily summary)</li> </ul> </li> <li>Device data (e.g., device type, battery level, and date last synced, and more)</li> </ul>	<ul style="list-style-type: none"> <li>Fitbit (program-distributed devices):                             <ul style="list-style-type: none"> <li>Same data elements as participant-provided devices</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Apple HealthKit data</li> </ul>
<b>Ancillary Studies</b>	<ul style="list-style-type: none"> <li>COVID-19 serology data</li> </ul>	<p>.....→</p>	<ul style="list-style-type: none"> <li>Exploring the Mind task data</li> <li>Initial data from Nutrition for Precision Health</li> <li>Exposomics</li> </ul>









[AllofUs.NIH.gov](https://www.AllofUs.NIH.gov)  
[JoinAllofUs.org](https://www.JoinAllofUs.org)

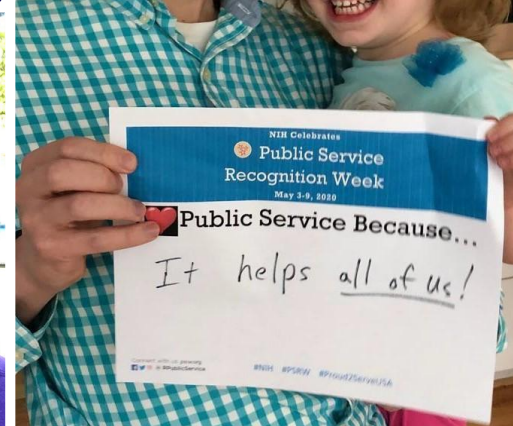
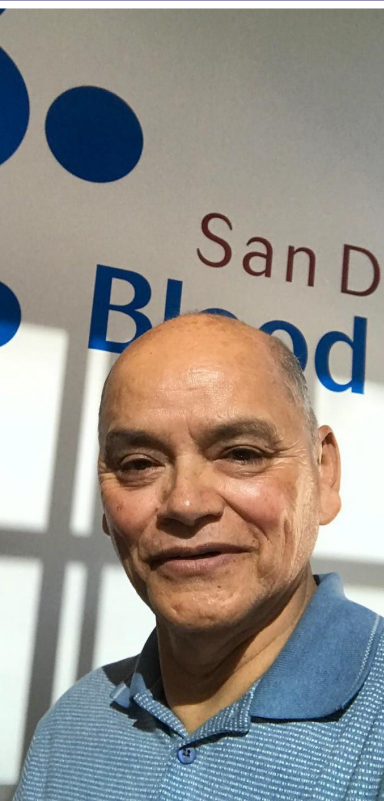
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**Thank you!**

- Andrea Ramirez, MD, MS, Chief Data Officer

@AllofUsResearch  
#JoinAllofUs



**Thank you to our 802,000+ participants!**

**BREAK**  
**Back at 4pm**

# Keynote- Can AI Save Lives?

**Tom Kalil** is the CEO of Renaissance Philanthropy. Tom served in the White House for two presidents (Obama and Clinton) and in collaboration with his team worked with the Senate to give every federal agency the authority to support incentive prizes for up to \$50 million.



# Day 1 Summary / Next Steps

**DINNER**

# Friday, October 18

08:00 AM	<b>BREAKFAST</b>   Timchenko
09:00 AM	<b>Navigating Regulatory Landscape: AI Compliance in Health Data Sharing</b>   Corning <ul style="list-style-type: none"><li>• Jeffrey Smith (ONC)</li><li>• Kevin Chaney (AHRQ)</li><li>• Ranjani Ramamurthy (Global Health Labs)</li><li>• Ram Sriram (NIST)</li></ul>
10:30 AM	<b>BREAK</b>   Timchenko
11:00 AM	<b>Policy/Agenda Writing Session</b>   Corning
12:00 PM	<b>Next Steps</b>   Corning
12:30 PM	<b>LUNCH (To Go Box)</b>   Timchenko
01:00 PM	<b>ADJOURN</b>   Corning

# What to Expect This Morning

Final Panel on Navigating Regulatory Landscape

Collaborative work time for report generation content & report out to the group

Next Steps and Goodbyes!

# Navigating Regulatory Landscape: AI Compliance in Health Data Sharing



- Jeffrey Smith (ONC)
- Kevin Chaney (AHRQ)
- Ranjani Ramamurthy (Global Health Labs)
- Ram Sriram (NIST)

Moderator: Jessica Pater



**BREAK**

# **Policy/Agenda Writing Session**

# Next Steps

**Lunch & Adjourn**



# Stay connected!

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